

Your **Vote** Counts!

WELLTOWER INC.

2024 Annual Meeting

Vote by May 22, 2024

11:59 PM ET

WELLTOWER INC.
4500 DORR STREET
TOLEDO, OHIO 43615



V38309-P04623

You invested in WELLTOWER INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy material for the shareholder meeting to be held on May 23, 2024.**

Get informed before you vote

View the 2024 Notice of Annual Meeting of Shareholders and Proxy Statement and 2023 Annual Report online OR you can receive a free paper or email copy of the material(s) by requesting prior to May 9, 2024. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #

Smartphone users

Point your camera here and vote without entering a control number



Vote Virtually at the Meeting*

May 23, 2024
12:30 P.M. Eastern Time

Virtually at:
www.virtualshareholdermeeting.com/WELL2024

*Please check the meeting materials for any special requirements for meeting attendance. You can also vote by mail by requesting a paper copy of the materials, which will include a proxy card.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. You may view the proxy materials online at www.proxyvote.com, scan the QR Barcode on the reverse side, or easily request a paper copy. We encourage you to access and review all of the important information contained in the proxy materials before voting.

Voting Items	Board Recommends
Company Proposals	
1. Election of Directors Nominees:	
1a. Kenneth J. Bacon	✔ For
1b. Karen B. DeSalvo	✔ For
1c. Dennis G. Lopez	✔ For
1d. Shankh Mitra	✔ For
1e. Ade J. Patton	✔ For
1f. Diana W. Reid	✔ For
1g. Sergio D. Rivera	✔ For
1h. Johnese M. Spisso	✔ For
1i. Kathryn M. Sullivan	✔ For
2. The ratification of the appointment of Ernst & Young LLP as Welltower Inc.'s independent registered public accounting firm for the year ending December 31, 2024.	✔ For
3. The approval, on an advisory basis, of the compensation of the named executive officers.	✔ For
4. The approval of an amendment to the Amended and Restated Certificate of Incorporation of Welltower Inc. to limit the liability of certain officers as permitted by Delaware law.	✔ For
5. The approval of an amendment to the Amended and Restated Certificate of Incorporation of Welltower Inc. to increase the number of authorized shares of common stock.	✔ For

NOTE: The proxies named on the reverse side of the proxy card are authorized to vote in their discretion upon any other business as may properly come before the meeting or any adjournment or postponement thereof.