



WELLTOWER INC.
4500 DORR STREET
TOLEDO, OHIO 43615

Your **Vote** Counts!

WELLTOWER INC.

2025 Annual Meeting

Vote by May 21, 2025

11:59 PM ET



V69564-P30066

You invested in WELLTOWER INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the shareholder meeting to be held on May 22, 2025.**

Get informed before you vote

View the 2025 Notice of Annual Meeting of Shareholders and Proxy Statement and 2024 Annual Report online OR you can receive a free paper or email copy of the material(s) by requesting prior to May 8, 2025. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit **www.ProxyVote.com**

Control #

Smartphone users

Point your camera here and
vote without entering a
control number



Vote Virtually at the Meeting*

May 22, 2025
9:30 A.M. Eastern Time

Virtually at:
www.virtualshareholdermeeting.com/WELL2025

*Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. You may view the proxy materials online at www.proxyvote.com, scan the QR Barcode on the reverse side, or easily request a paper copy. We encourage you to access and review all of the important information contained in the proxy materials before voting.

Voting Items	Board Recommends
Company Proposals	
1. Election of Directors	
Nominees:	
1a. Kenneth J. Bacon	✓ For
1b. Karen B. DeSalvo	✓ For
1c. Andrew Gundlach	✓ For
1d. Dennis G. Lopez	✓ For
1e. Shankh Mitra	✓ For
1f. Ade J. Patton	✓ For
1g. Sergio D. Rivera	✓ For
1h. Johnese M. Spisso	✓ For
1i. Kathryn M. Sullivan	✓ For
2. The ratification of the selection of Ernst & Young LLP as Welltower Inc.'s independent registered public accounting firm for the year ending December 31, 2025.	✓ For
3. The approval, on an advisory basis, of the compensation of the named executive officers.	✓ For
4. The approval of the Amended and Restated Welltower Inc. 2022 Long-Term Incentive Plan.	✓ For
NOTE: The proxies named on the reverse side of the proxy card are authorized to vote in their discretion upon any other business as may properly come before the meeting or any adjournment or postponement thereof.	

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Delivery Settings".