#### **NON-GAAP FINANCIAL MEASURES**

Quarter Ended December 31, 2022



#### FORWARD LOOKING STATEMENTS

This document contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. When Welltower uses words such as "may," "will," "intend," "should," "believe," "expect," "anticipate," "project," "pro forma," "estimate" or similar expressions that do not relate solely to historical matters, Welltower is making forward-looking statements. Forward-looking statements, including statements related to Funds From Operations guidance, are not guarantees of future performance and involve risks and uncertainties that may cause Welltower's actual results to differ materially from Welltower's expectations discussed in the forward-looking statements. This may be a result of various factors, including, but not limited to: the impact of the COVID-19 pandemic; uncertainty regarding the implementation and impact of the CARES Act and future stimulus or other COVID-19 relief legislation; the status of the economy; the status of capital markets, including availability and cost of capital; issues facing the health care industry, including compliance with, and changes to, regulations and payment policies, responding to government investigations and punitive settlements and operators'/tenants' difficulty in cost effectively obtaining and maintaining adequate liability and other insurance; changes in financing terms; competition within the health care and seniors housing industries; negative developments in the operating results or financial condition of operators/tenants, including, but not limited to, their ability to pay rent and repay loans; Welltower's ability to transition or sell properties with profitable results; the failure to make new investments or acquisitions as and when anticipated; natural disasters and other acts of God affecting Welltower's properties; Welltower's ability to re-lease space at similar rates as vacancies occur; Welltower's ability to timely reinvest sale proceeds at similar rates to assets sold; operator/tenant or joint venture partner bankruptcies or insolvencies; the cooperation of joint venture partners; government regulations affecting Medicare and Medicaid reimbursement rates and operational requirements; liability or contract claims by or against operators/tenants; unanticipated difficulties and/or expenditures relating to future investments or acquisitions; environmental laws affecting Welltower's properties; changes in rules or practices governing Welltower's financial reporting; the movement of U.S. and foreign currency exchange rates; Welltower's ability to maintain its qualification as a REIT; key management personnel recruitment and retention; and other risks described in Welltower's reports filed from time to time with the SEC. Welltower undertakes no obligation to update or revise publicly any forward-looking statements, whether because of new information, future events or otherwise, or to update the reasons why actual results could differ from those projected in any forwardlooking statements.



### NON-GAAP FINANCIAL MEASURES

We believe that revenues, net income and net income attributable to common stockholders ("NICS"), as defined by U.S. generally accepted accounting principles ("U.S. GAAP"), are the most appropriate earnings measurements. However, we consider Net Operating Income ("NOI"), In-Place NOI ("IPNOI"), Same Store NOI ("SSNOI"), Revenues per Occupied Room ("REVPOR"), Same Store REVPOR ("SS REVPOR"), Funds From Operations attributable to common stockholders ("FFO"), Normalized FFO, EBITDA and Adjusted EBITDA to be useful supplemental measures of our operating performance. Excluding EBITDA and Adjusted EBITDA, these supplemental measures are disclosed on our pro rata ownership basis. Pro rata amounts are derived by reducing consolidated amounts for minority partners' noncontrolling ownership interests and adding our minority ownership share of unconsolidated amounts. We do not control unconsolidated investments. While we consider pro rata disclosures useful, they may not accurately depict the legal and economic implications of our joint venture arrangements and should be used with caution.

Our supplemental reporting measures and similarly entitled financial measures are widely used by investors, equity and debt analysts and rating agencies in the valuation, comparison, rating and investment recommendations of companies. Our management uses these financial measures to facilitate internal and external comparisons to historical operating results and in making operating decisions. Additionally, these measures are utilized by the Board of Directors to evaluate management. None of the supplemental reporting measures represent net income or cash flow provided from operating activities as determined in accordance with U.S. GAAP and should not be considered as alternative measures of profitability or liquidity. Finally, the supplemental reporting measures, as defined by us, may not be comparable to similarly entitled items reported by other real estate investment trusts or other companies. Multi-period amounts may not equal the sum of the individual quarterly amounts due to rounding.

The information in this supplemental information package should be read in conjunction with our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, earnings press releases/supplements and other information filed with, or furnished to, the Securities and Exchange Commission ("SEC").



#### **FFO and Normalized FFO**

Historical cost accounting for real estate assets in accordance with U.S. GAAP implicitly assumes that the value of real estate assets diminishes predictably over time as evidenced by the provision for depreciation. However, since real estate values have historically risen or fallen with market conditions, many industry investors and analysts have considered presentations of operating results for real estate companies that use historical cost accounting to be insufficient. In response, the National Association of Real Estate Investment Trusts ("NAREIT") created FFO as a supplemental measure of operating performance for REITs that excludes historical cost depreciation from net income. FFO attributable to common stockholders, as defined by NAREIT, means net income attributable to common stockholders, computed in accordance with U.S. GAAP, excluding gains (or losses) from sales of real estate and impairments of depreciable assets, plus real estate depreciation and amortization, and after adjustments for unconsolidated entities and noncontrolling interests. Normalized FFO attributable to common stockholders represents FFO adjusted for certain items detailed in the reconciliations and described in our earnings press releases for the relevant periods.

We believe that Normalized FFO attributable to common stockholders is a useful supplemental measure of operating performance because investors and equity analysts may use this measure to compare our operating performance between periods or to other REITs or other companies on a consistent basis without having to account for differences caused by unanticipated and/or incalculable items.



#### FFO QUARTERLY RECONCILIATIONS

(in thousands, except per share information)					1	Three Months Ended				
	Dece	mber 31, 2021		March 31, 2022		June 30, 2022	S	September 30, 2022	Dec	cember 31, 2022
Net income (loss) attributable to common stockholders	\$	58,672	\$	. ,	\$	89,784	\$	(6,767)	\$	(3,728)
Depreciation and amortization		284,501		304,088		310,295		353,699		342,286
Impairments and losses (gains) on real estate dispositions, net		(9,316)		(22,934)		3,532		3,292		17,569
Noncontrolling interests <sup>(1)</sup>		(13,988)		(14,753)		(13,173)		(14,614)		(13,989)
Unconsolidated entities <sup>(2)</sup>		19,107		19,309		19,150		27,253		15,847
NAREIT FFO attributable to common stockholders		338,976		347,635		409,588		362,863		357,985
Normalizing items:										
Loss (gain) on derivatives and financial instruments, net		(830)		2,578		(1,407)		6,905		258
Loss (gain) on extinguishment of debt, net		(1,090)		(12)		603		2		87
Provision for loan losses, net		(39)		(804)		165		490		10,469
Income tax benefits		_		_		_		_		(6,784)
Other impairment		_		_		(620)		_		_
Other expenses		15,483		26,069		35,166		15,481		24,954
Lease termination and leasehold interest adjustment		1,400		(8,457)		(56,397)		_		_
Casualty losses, net of recoveries		4,788		13		2,673		328		7,377
Foreign currency loss (gain)		_		_		1,840		2,037		(1,090)
Normalizing items attributable to noncontrolling interests and unconsolidated entities, net		3,424		1,260		3,002		3,036		10,976
Normalized FFO attributable to common stockholders	\$	362,112	\$	368,282	\$	394,613	\$	391,142	\$	404,232
Average diluted common shares outstanding:										
For net income (loss) purposes		438,719		449,802		457,082		463,366		483,305
For FFO purposes		438,719		449,802		457,082		466,950		486,419
Net income (loss) attributable to common stockholders per share:										
Diluted <sup>(3)</sup>	\$	0.13	\$	0.14	\$	0.20	\$	(0.01)	\$	(0.01)
NAREIT FFO attributable to common stockholders per share:										
Diluted	\$	0.77	\$	0.77	\$	0.90	\$	0.78	\$	0.74
Normalized FFO attributable to common stockholders per share:										
Diluted	\$	0.83	\$	0.82	\$	0.86	\$	0.84	\$	0.83
NAREIT FFO Payout Ratio:										
Dividends per common share	\$	0.61	\$	0.61	\$	0.61	\$	0.61	\$	0.61
NAREIT FFO attributable to common stockholders per diluted share	\$	0.77	\$	0.77	\$	0.90	\$	0.78	\$	0.74
NAREIT FFO Pavout Ratio		79 %	)	79 %	•	68 %		78 %		82 %
Normalized FFO Payout Ratio:										
Dividends per common share	\$	0.61	\$	0.61	\$	0.61	\$	0.61	\$	0.61
Normalized FFO attributable to common stockholders per diluted share	\$	0.83	\$	0.82	\$	0.86	\$	0.84	\$	0.83
Normalized FFO Payout Ratio		73 %	_	74 %	=	71 %	_	73 %		73 %
Other items: (4)										
Net straight-line rent and above/below market rent amortization <sup>(5)</sup>	\$	(18,792)	\$	(20,014)	\$	(25,507)	\$	(33,816)	\$	(26,539)
Non-cash interest expenses <sup>(6)</sup>		7,027		4,721		7,422		5,365		6,167
Recurring cap-ex, tenant improvements, and lease commissions		(46,344)		(32,466)		(39,558)		(44,987)		(62,122)
Stock-based compensation		2.945		7,441		5,900		6,115		6,569
Stock-based compensation		4,743		/,441		3,700		0,113		0,509

<sup>(1)</sup> Represents noncontrolling interests' share of net FFO adjustments.



<sup>(2)</sup> Represents Welltower's share of net FFO adjustments from unconsolidated entities.

<sup>(3)</sup> Includes adjustment to the numerator for income (loss) attributable to OP unitholders.

<sup>(4)</sup> Amounts presented net of noncontrolling interests' share and Welltower's share of unconsolidated entities.

<sup>(5)</sup> Excludes normalized other impairment.

<sup>(6)</sup> Excludes normalized incremental interest expense.

#### FFO ANNUAL RECONCILIATIONS

(in thousands	except per	share	1n†	ormatio	n)

Net income (loss) attributable to common stockholders Depreciation and amortization	
Impairments and losses (gains) on real estate dispositions, net Noncontrolling interests <sup>(1)</sup> Unconsolidated entities <sup>(2)</sup>	
NAREIT FFO attributable to common stockholders	
Normalizing items:	
Loss (gain) on derivatives and financial instruments, net	
Loss (gain) on extinguishment of debt, net	
Provision for loan losses, net	
Incremental interest expense	
Incremental stock-based compensation expense	
Income tax benefits	
Other impairment	
Other expenses	
Lease termination and leasehold interest adjustment	
Casualty losses, net of recoveries	
Foreign currency loss (gain)	
Additional other income	
Normalizing items attributable to noncontrolling interests and unconsolidated entities, net	
Normalized FFO attributable to common stockholders	
Average common shares outstanding:	
Diluted	
Diluted  Net income (loss) attributable to common stockholders per share:  Diluted <sup>(3)</sup>	
Net income (loss) attributable to common stockholders per share:	
Net income (loss) attributable to common stockholders per share: Diluted <sup>(3)</sup> NAREIT FFO attributable to common stockholders per share: Diluted Normalized FFO attributable to common stockholders per share:	
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Net income (loss) attributable to common stockholders per share: Diluted <sup>(3)</sup> NAREIT FFO attributable to common stockholders per share: Diluted Normalized FFO attributable to common stockholders per share: Diluted NAREIT FFO Payout Ratio: Dividends per common share	
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Net income (loss) attributable to common stockholders per share: Diluted (3) NAREIT FFO attributable to common stockholders per share: Diluted Normalized FFO attributable to common stockholders per share: Diluted NAREIT FFO Payout Ratio: Dividends per common share NAREIT FFO attributable to common stockholders per diluted share NAREIT FFO payout ratio Normalized FFO Payout Ratio: Dividends per common share Normalized FFO Payout Ratio: Dividends per common share Normalized FFO payout ratio	
Net income (loss) attributable to common stockholders per share: Diluted (3)  NAREIT FFO attributable to common stockholders per share: Diluted  Normalized FFO attributable to common stockholders per share: Diluted  NAREIT FFO Payout Ratio: Dividends per common share NAREIT FFO attributable to common stockholders per diluted share NAREIT FFO payout ratio  Normalized FFO Payout Ratio: Dividends per common share Normalized FFO Payout Ratio: Obvidends per common share Normalized FFO payout ratio  Other items: (4) Net straight-line rent and above/below market rent amortization (5)	
Net income (loss) attributable to common stockholders per share: Diluted  NAREIT FFO attributable to common stockholders per share: Diluted  Normalized FFO attributable to common stockholders per share: Diluted  NAREIT FFO Payout Ratio: Dividends per common share NAREIT FFO attributable to common stockholders per diluted share NAREIT FFO payout ratio  Normalized FFO Payout Ratio: Dividends per common share Normalized FFO Payout Ratio: Dividends per common share Normalized FFO attributable to common stockholders per diluted share Normalized FFO payout ratio  Other items:  Net straight-line rent and above/below market rent amortization  Non-cash interest expenses  Non-cash interest expenses	

- (1) Represents noncontrolling interests' share of net FFO adjustments.
- (2) Represents Welltower's share of net FFO adjustments from unconsolidated entities.
- (3) Includes adjustment to the numerator for income (loss) attributable to OP unitholders.
- (4) Amounts presented net of noncontrolling interests' share and Welltower's share of unconsolidated entities.
- (5) Excludes normalized other impairment.
- (6) Excludes normalized incremental interest expense.

	ember 31, 2018		December 31, 2019		December 31, 2020		December 31, 2021		December 31, 2022
\$	758,250	\$	1,232,432	\$	978,844	\$	336,138	\$	,
	950,459		1,027,073		1,038,437		1,037,566		1,310,368
	(299,996)		(719,908)		(952,847)		(184,268)		1,459
	(69,193)		(20,197)		(23,968)		(54,190)		(56,529)
	52,663		57,680		62,096		85,476		81,560
	1,392,183		1,577,080		1,102,562		1,220,722		1,478,072
	(4,016)		(4,399)		11,049		(7,333)		8,334
	16,097		84,155		47,049		49,874		680
	_		18,690		94,436		7,270		10,320
	_		_		5,871		_		_
	3,552		_				_		_
			(8,681)		_		(6,298)		(6,784)
	_				146,508		49,241		(620)
	112,898		52,612		70,335		41,739		101,670
							760		(64,854)
							5,786		10,391
	_		<del>-</del>		_		5,760		2,787
	(14.922)		_		_		_		2,787
	(14,832) 4,595		(40,741)		6,370		6,777		18,274
\$	1,510,477	\$	1,678,716	\$	1,484,180	\$	1,368,538	\$	
φ	1,310,477	ψ	1,076,710	φ	1,404,100	ψ	1,500,558	φ	1,336,270
	375,250		403,808		417,387		426,841		465,158
\$	2.02	\$	3.05	\$	2.33	\$	0.78	\$	0.3
\$	3.71	\$	3.91	\$	2.64	\$	2.86	\$	3.18
\$	4.03	\$	4.16	\$	3.56	\$	3.21	\$	3.35
\$	3.48	\$	3.48	\$	2.70	\$	2.44	\$	2.44
\$	3.71	\$	3.91	\$	2.64	\$	2.86	\$	
•	94 %		89 %		102 %		85 %		77 9
\$	3.48	\$	3.48	\$	2.70	\$	2.44	\$	2.44
\$	4.03	\$	4.16	\$	3.56	\$	3.21	\$	
-	86 %		84 %		76 %		76 %		73 (
\$	(72,854)	\$	(97,183)	\$	(90,926)	\$	(77,464)	\$	(106,496)
	13,423		11,026		11,545		21,599		21,805
	(88,408)		(131,295)		(81,271)		(100,925)		(179,133)
	26,738		23,487		22,154		(,/=0)		(,,,,,,)



#### **Earnings Outlook Reconciliation**

#### Outlook Reconciliation: Year Ending December 31, 2023

(in millions, except per share data)	 Current	Outlook	
	 Low		High
FFO Reconciliation:			
Net income attributable to common stockholders	\$ 280	\$	369
Impairments and losses (gains) on real estate dispositions, net(1)	(30)		(30)
Depreciation and amortization <sup>(1)</sup>	 1,402		1,402
NAREIT FFO and Normalized FFO attributable to common stockholders	\$ 1,652	\$	1,741
Diluted per share data attributable to common stockholders:			
Net income	\$ 0.57	\$	0.75
NAREIT FFO and Normalized FFO	\$ 3.35	\$	3.53
Other items: <sup>(1)</sup>			
Net straight-line rent and above/below market rent amortization	\$ (126)	\$	(126)
Non-cash interest expenses	23		23
Recurring cap-ex, tenant improvements, and lease commissions	(172)		(172)
Stock-based compensation	30		30

<sup>(1)</sup> Amounts presented net of noncontrolling interests' share and Welltower's share of unconsolidated entities.



#### NOI, IPNOI, SSNOI, REVPOR AND SS REVPOR

We define NOI as total revenues, including tenant reimbursements, less property operating expenses. Property operating expenses represent costs associated with managing, maintaining and servicing tenants for our properties. These expenses include, but are not limited to, property-related payroll and benefits, property management fees paid to operators, marketing, housekeeping, food service, maintenance, utilities, property taxes and insurance. General and administrative expenses represent general overhead costs that are unrelated to property operations and unallocable to the properties, or transaction costs. These expenses include, but are not limited to, payroll and benefits related to corporate employees, professional services, office expenses and depreciation of corporate fixed assets.

IPNOI represents NOI excluding interest income, other income and non-IPNOI and adjusted for timing of current quarter portfolio changes such as acquisitions, development conversions, segment transitions, dispositions and investments held for sale.

SSNOI is used to evaluate the operating performance of our properties using a consistent population which controls for changes in the composition of our portfolio. As used herein, same store is generally defined as those revenue-generating properties in the portfolio for the relevant year-over-year reporting periods. Acquisitions and development conversions are included in the same store amounts five full quarters after acquisition or being placed into service. Land parcels, loans and sub-leases, as well as any properties sold or classified as held for sale during the period, are excluded from the same store amounts. Redeveloped properties (including major refurbishments of a Seniors Housing Operating property where 20% or more of units are simultaneously taken out of commission for 30 days or more or Outpatient Medical properties undergoing a change in intended use) are excluded from the same store amounts until five full quarters post completion of the redevelopment. Properties undergoing operator transitions and/or segment transitions are also excluded from the same store amounts until five full quarters post completion of the operator transition or segment transition. In addition, properties significantly impacted by force majeure, acts of God or other extraordinary adverse events are excluded from same store amounts until five full quarters after the properties are placed back into service. SSNOI excludes non-cash NOI and includes adjustments to present consistent property ownership percentages and to translate Canadian properties and UK properties using a consistent exchange rate. Normalizers include adjustments that in management's opinion are appropriate in considering SSNOI, a supplemental, non-GAAP performance measure. None of these adjustments, which may increase or decrease SSNOI, are reflected in our financial statements prepared in accordance with U.S. GAAP. Significant normalizers (defined as any that individually exceed 0.50% of SSNOI growth per property type) are separately disclosed and explained in the relevant supplemental reporting package. We believe NOI, IPNOI and SSNOI provide investors relevant and useful information because they measure the operating performance of our properties at the property level on an unleveraged basis. We use NOI, IPNOI and SSNOI to make decisions about resource allocations and to assess the property level performance of our properties.

REVPOR represents the average revenues generated per occupied room per month at our Seniors Housing Operating properties. It is calculated as the pro rata version of resident fees and services revenues per the income statement divided by average monthly occupied room days. SS REVPOR is used to evaluate the REVPOR performance of our properties under a consistent population which eliminates changes in the composition of our portfolio. It is based on the same pool of properties used for SSNOI and includes any revenue normalizations used for SSNOI. We use REVPOR and SS REVPOR to evaluate the revenue-generating capacity and profit potential of our Seniors Housing Operating portfolio independent of fluctuating occupancy rates. They are also used in comparison against industry and competitor statistics, if known, to evaluate the quality of our Seniors Housing Operating portfolio.

#### **NOI QUARTERLY RECONCILIATIONS**

(dollars in thousands)				Three Months Ended		
	De	ecember 31, 2021	March 31, 2022	June 30, 2022	<b>September 30, 2022</b>	December 31, 2022
Net income (loss)	\$	66,194	\$ 65,751	\$ 95,672	\$ (2,653)	\$ 1,798
Loss (gain) on real estate dispositions, net		(11,673)	(22,934)	3,532	(1,064)	4,423
Loss (income) from unconsolidated entities		12,174	2,884	7,058	6,698	4,650
Income tax expense (benefit)		2,051	5,013	3,065	3,257	(4,088)
Other expenses		15,483	26,069	35,166	15,481	24,954
Impairment of assets		2,357	_	_	4,356	13,146
Provision for loan losses, net		(39)	(804)	165	490	10,469
Loss (gain) on extinguishment of debt, net		(1,090)	(12)	603	2	87
Loss (gain) on derivatives and financial instruments, net		(830)	2,578	(1,407)	6,905	258
General and administrative expenses		33,109	37,706	36,554	34,811	41,319
Depreciation and amortization		284,501	304,088	310,295	353,699	342,286
Interest expense		121,848	121,696	127,750	139,682	140,391
Consolidated net operating income		524,085	542,035	618,453	561,664	579,693
NOI attributable to unconsolidated investments(1)		20,287	20,142	23,648	27,374	24,950
NOI attributable to noncontrolling interests(2)		(27,889)	(34,999)	(82,804)	(27,236)	(27,523)
Pro rata net operating income (NOI) <sup>(3)</sup>	\$	516,483	\$ 527,178	\$ 559,297	\$ 561,802	\$ 577,120
Pro rata NOI:						
Seniors Housing Operating	\$	178,963	\$ 195,043	\$ 223,784	\$ 230,197	\$ 228,664
Seniors Housing Triple-net		153,983	148,360	149,269	142,556	148,541
Outpatient Medical		113,768	112,998	115,043		123,557
Long-Term/Post-Acute Care		68,156	70,209	70,181	72,595	73,730
Corporate		1,613	 568	1,020	(1,852)	2,628

<sup>(1)</sup> Represents Welltower's interests in joint ventures where Welltower is the minority partner.

Pro rata NOI<sup>(3)</sup>

516,483 \$



577,120

<sup>(2)</sup> Represents minority partners' interests in joint ventures where Welltower is the majority partner and includes an adjustment to remove NOI related to certain leasehold properties.

<sup>(3)</sup> Represents Welltower's pro rata share of NOI. Includes amounts from investments sold or held for sale. NOI related to DownREITs included at 100%.

### NOI ANNUAL RECONCILIATIONS

(dollars in thousands)				Year Ended			
	December	r 31, 2018	December 31, 2019	December 31, 2020	December 31, 2021	D	ecember 31, 2022
Net income	\$	829,750	\$ 1,330,410	\$ 1,038,852	\$ 374,479	\$	160,568
Loss (gain) on real estate dispositions, net		(415,575)	(748,041)	(1,088,455)	(235,375)		(16,043)
Loss (income) from unconsolidated entities		641	(42,434)	8,083	22,933		21,290
Income tax expense (benefit)		8,674	2,957	9,968	8,713		7,247
Other expenses and transaction costs		112,898	52,612	70,335	41,739		101,670
Impairment of assets		115,579	28,133	135,608	51,107		17,502
Provision for loan losses, net		_	18,690	94,436	7,270		10,320
Loss (gain) on extinguishment of debt, net		16,097	84,155	47,049	49,874		680
Loss (gain) on derivatives and financial instruments, net		(4,016)	(4,399)	11,049	(7,333)		8,334
General and administrative expenses		126,383	126,549	128,394	126,727		150,390
Depreciation and amortization		950,459	1,027,073	1,038,437	1,037,566		1,310,368
Interest expense		526,592	555,559	514,388	489,853		529,519
Consolidated NOI		2,267,482	2,431,264	2,008,144	1,967,553		2,301,845
NOI attributable to unconsolidated investments <sup>(1)</sup>		87,525	87,333	77,161	83,025		96,114
NOI attributable to noncontrolling interests <sup>(2)</sup>		(139,798)	(167,524)	(122,360)	(123,563)		(172,562)
Pro rata net operating income (NOI) <sup>(3)</sup>	\$	2,215,209	\$ 2,351,073	\$ 1,962,945	\$ 1,927,015	\$	2,225,397
Pro rata NOI:							
Seniors Housing Operating	\$	972,022	\$ 1,023,482	\$ 757,953	\$ 662,629	\$	877,688
Seniors Housing Triple-net		548,414	490,909	443,812	513,583		588,726
Outpatient Medical		355,227	443,330	498,135	448,703		469,904
Long-Term/Post-Acute Care		337,759	389,897	259,818	298,206		286,715
Corporate		1,787	3,455	3,227	3,894		2,364
Pro rata NOI <sup>(3)</sup>	\$	2,215,209	\$ 2,351,073	\$ 1,962,945	\$ 1,927,015	\$	2,225,397

<sup>(1)</sup> Represents Welltower's interests in joint ventures where Welltower is the minority partner.

<sup>(2)</sup> Represents minority partners' interests in joint ventures where Welltower is the majority partner and includes an adjustment to remove NOI related to certain leasehold properties.

<sup>(3)</sup> Represents Welltower's pro rata share of NOI. Includes amounts from investments sold or held for sale. NOI related to DownREITs included at 100%.

### **CURRENT QUARTER SSNOI BY SEGMENT**

(dollars in thousands at Welltower pro rata ownership)		4Q21		1Q22		2Q22		3Q22	4Q22		Y/o/Y
Seniors Housing Operating											
NOI	\$	178,963	\$	195,043	\$	223,784	\$	230,197	\$	228,664	
Non-cash NOI on same store properties		(662)		(138)		(242)		(171)		(196)	
NOI attributable to non-same store properties		(22,024)		(36,277)		(38,642)		(56,438)		(46,511)	
Currency and ownership adjustments <sup>(1)</sup>		(669)		(318)		340		1,461		2,759	
Normalizing adjustment for government grants <sup>(2)</sup>		(15,610)		(1,568)		(15,793)		(2,435)		(2,330)	
Normalizing adjustment for casualty related expenses, net <sup>(3)</sup>		4,442		(115)		1,905		1,602		2,735	
Other normalizing adjustments <sup>(4)</sup>		70		393		140		_		_	
SSNOI <sup>(5)</sup>		144,510		157,020		171,492		174,216		185,121	28.1%
Seniors Housing Triple-net											
NOI		153,983		148,360		149,269		142,556		148,541	
Non-cash NOI on same store properties		(7,371)		(7,404)		(13,001)		(10,563)		(10,066)	
NOI attributable to non-same store properties		(47,462)		(39,731)		(38,062)		(38,546)		(36,598)	
Currency and ownership adjustments <sup>(1)</sup>		957		723		1,531		2,501		2,582	
Other normalizing adjustments <sup>(4)</sup>		59		(213)		_		_		_	
SSNOI		100,166		101,735		99,737		95,948		104,459	4.3%
Outpatient Medical											
NOI		113,768		112,998		115,043		118,306		123,557	
Non-cash NOI on same store properties		(3,523)		(3,138)		(3,321)		(3,776)		(4,287)	
NOI attributable to non-same store properties		(5,298)		(3,781)		(6,234)		(7,518)		(11,250)	
Currency and ownership adjustments <sup>(1)</sup>		313		575		437		192		(153)	
Normalizing adjustment for lease restructure <sup>(6)</sup>		579		_		_		(1,056)			
Normalizing adjustment for casualty related expenses, net <sup>(3)</sup>		_		_		_				515	
Other normalizing adjustments <sup>(4)</sup>		306	1	(537)	1	(262)		(88)	1	(20)	
SSNOI		106,145		106,117		105,663		106,060		108,362	2.1%
Long-Term/Post-Acute Care											
NOI		68,156		70,209		70,181		72,595		73,730	
Non-cash NOI on same store properties		(939)		(840)		(725)		(1,654)		(1,526)	
NOI attributable to non-same store properties		(45,246)		(46,868)		(47,051)		(47,915)		(49,478)	
Currency and ownership adjustments <sup>(1)</sup>		(19)		(10)		4		43		111	
Other normalizing adjustments <sup>(4)</sup>		(17) —		(10)		<u>.</u>		(327)		_	
SSNOI		21,952		22,491		22,409		22,742		22,837	4.0%
Corporate											
NOI		1,613		568		1,020		(1,852)		2,628	
NOI attributable to non-same store properties		(1,613)		(568)		(1,020)		1,852		(2,628)	
SSNOI										_	
Total											
NOI		516,483		527,178		559,297		561,802		577,120	
Non-cash NOI on same store properties		(12,495)		(11,520)		(17,289)		(16,164)		(16,075)	
NOI attributable to non-same store properties		(121,643)		(127,225)		(131,009)		(148,565)		(146,465)	
Currency and ownership adjustments <sup>(1)</sup>		582		970		2,312		4,197		5,299	
Normalizing adjustments, net		(10,154)		(2,040)		(14,010)		(2,304)		900	
SSNOI	\$	372,773	\$		\$	399,301	\$	398,966	\$	420,779	12.9%
DOITOI	Φ	314,113	Φ	367,303	Φ	399,301	ψ	370,700	Ψ	740,119	14.7/0

<sup>(1)</sup> Includes adjustments to reflect consistent property ownership percentages, to translate Canadian properties at a USD/CAD rate of 1.2738 and to translate UK properties at a GBP/USD rate of 1.3501

<sup>(2)</sup> Represents normalizing adjustment related to amounts recognized related to the Health and Human Services Provider Relief Fund in the United States and similar programs in the United Kingdom and Canada.

<sup>(3)</sup> Represents normalizing adjustment related to casualty related expenses net of any insurance reimbursements.

<sup>(4)</sup> Represents aggregate normalizing adjustments which are individually less than 0.50% of SSNOI growth per property type.

<sup>(5)</sup> SHO SSNOI includes expenses that are directly attributable to the COVID-19 pandemic net of any reimbursements exclusive of those included in (2) above.

<sup>(6)</sup> Represents normalizing adjustment related to a lease restructure associated with one Outpatient Medical tenant.

## IPNOI RECONCILIATION

(in thousands at Welltower pro rata ownership)

	Seniors Housing Operating	Seniors Housing Triple-net	Outpatient Medical	Long-Term /Post-Acute Care	Corporate	Total
Three months ended December 31, 2022						
Revenues	\$ 1,095,146	\$ 155,465	\$ 176,816	\$ 77,156	\$ 7,714	\$ 1,512,297
Property operating expenses	(866,482)	(6,924)	(53,259)	(3,426)	(5,086)	(935,177)
NOI <sup>(1)</sup>	228,664	148,541	123,557	73,730	2,628	577,120
Adjust:						
Interest income	(2,388)	(31,837)	(86)	(5,982)	_	(40,293)
Other income	(1,543)	(535)	(188)	(153)	(3,412)	(5,831)
Sold / held for sale	519	_	12	(1,857)	_	(1,326)
Non operational <sup>(2)</sup>	2,984	_	(162)	(91)	_	2,731
Non In-Place NOI <sup>(3)</sup>	(5,201)	(10,542)	(5,533)	(8,378)	784	(28,870)
Timing adjustments <sup>(4)</sup>	1,119	(630)	93	4,993		5,575
Total adjustments	(4,510)	(43,544)	(5,864)	(11,468)	(2,628)	(68,014)
In-Place NOI	224,154	104,997	117,693	62,262		509,106
Annualized In-Place NOI	\$ 896,616	\$ 419,988	\$ 470,772	\$ 249,048	<u> </u>	\$ 2,036,424

<sup>(1)</sup> Represents Welltower's pro rata share of NOI. See page 9 for more information.

<sup>(2)</sup> Primarily includes development properties and land parcels.

<sup>(3)</sup> Primarily represents non-cash NOI.

<sup>(4)</sup> Represents timing adjustments for current quarter acquisitions, construction conversions and segment or operator transitions.

### RECONCILIATIONS OF SHO SS REVPOR GROWTH, SSNOI GROWTH AND SSNOI/UNIT

(dollars in thousands, except SS REVPOR and SSNOI/unit)

	United	States	United I	Kingd	om	Cana	ıda		Tot	tal	
	4Q21	4Q22	4Q21		4Q22	4Q21		4Q22	4Q21		4Q22
SHO SS REVPOR Growth											
Consolidated SHO revenues	\$ 700,436	\$ 890,291	\$ 101,888	\$	101,387	\$ 102,456	\$	113,317	\$ 904,780	\$	1,104,995
Unconsolidated SHO revenues attributable to WELL(1)	25,303	33,477	84		715	22,291		22,616	47,678		56,808
SHO revenues attributable to noncontrolling interests <sup>(2)</sup>	(40,844)	(33,788)	 (11,709)		(10,149)	 (22,341)		(22,720)	(74,894)		(66,657)
SHO pro rata revenues <sup>(3)</sup>	684,895	889,980	90,263		91,953	102,406		113,213	877,564		1,095,146
Non-cash revenues on same store properties	(556)	(556)	_		_	_		_	(556)		(556)
Revenues attributable to non-same store properties	(69,738)	(212,093)	(68,507)		(68,949)	(14)		(11,860)	(138,259)		(292,902)
Currency and ownership adjustments <sup>(4)</sup>	1,499	139	661		3,393	(1,092)		6,365	1,068		9,897
Normalizing adjustment for government grants <sup>(5)</sup>	(3,011)	_	_		_	_		_	(3,011)		_
Other normalizing adjustments <sup>(6)</sup>			 (242)			 			 (242)		
SHO SS revenues <sup>(7)</sup>	613,089	677,470	22,175		26,397	101,300		107,718	736,564		811,585
Avg. occupied units/month <sup>(8)</sup>	37,924	38,791	792		891	11,271		11,569	49,987		51,251
SHO SS REVPOR <sup>(9)</sup>	\$ 5,345	\$ 5,774	\$ 9,257	\$	9,795	\$ 2,971	\$	3,078	\$ 4,872	\$	5,235
SS REVPOR YOY growth		8.0 %			5.8 %			3.6 %			7.5 %
SHO SSNOI Growth											
Consolidated SHO NOI	\$ 133,499	\$ 184,671	\$ 22,595	\$	15,747	\$ 24,281	\$	33,673	\$ 180,375	\$	234,091
Unconsolidated SHO NOI attributable to WELL(1)	4,175	4,862	6,692		4,765	6,265		7,021	17,132		16,648
SHO NOI attributable to noncontrolling interests <sup>(2)</sup>	(5,078)	(9,119)	 (8,599)		(6,820)	(4,867)		(6,136)	(18,544)		(22,075)
SHO pro rata NOI <sup>(3)</sup>	132,596	180,414	20,688		13,692	25,679		34,558	178,963		228,664
Non-cash NOI on same store properties	(128)	(196)	(534)		_	_		_	(662)		(196)
NOI attributable to non-same store properties	(7,894)	(32,045)	(14,148)		(8,729)	18		(5,737)	(22,024)		(46,511)
Currency and ownership adjustments <sup>(4)</sup>	(562)	149	192		733	(299)		1,877	(669)		2,759
Normalizing adjustment for government grants (10)	(12,973)	_	(1,024)		_	(1,613)		(2,330)	(15,610)		(2,330)
Normalizing adjustment for casualty related expenses <sup>(11)</sup>	4,442	2,715	_		_	_		20	4,442		2,735
Other normalizing adjustments <sup>(6)</sup>	432		 (362)			 			 70		
SHO pro rata SSNOI <sup>(7)</sup>	\$ 115,913	\$ 151,037	\$ 4,812	\$	5,696	\$ 23,785	\$	28,388	\$ 144,510	\$	185,121
SHO SSNOI growth		30.3 %			18.4 %			19.4 %			28.1 %
SHO SSNOI/Unit											
Trailing four quarters' SSNOI <sup>(7)</sup>		\$ 564,663		\$	20,065		\$	103,121		\$	687,849
Average units in service <sup>(12)</sup>		49,116			1,203	_		14,462			64,781
SSNOI/unit in USD		\$ 11,497		\$	16,679		\$	7,130		\$	10,618
SSNOI/unit in local currency <sup>(4)</sup>				£	12,354	=	\$	9,083			
the state of the state of the state of											

- (1) Represents Welltower's interests in joint ventures where Welltower is the minority partner.
- (2) Represents minority partners' interests in joint ventures where Welltower is the majority partner and includes an adjustment to remove revenues and NOI related to certain leasehold properties.
- (3) Represents SHO revenues/NOI at Welltower pro rata ownership. See page 9 for more information.
- (4) Includes where appropriate adjustments to reflect consistent property ownership percentages, to translate Canadian properties at a USD/CAD rate of 1.2738 and to translate UK properties at a GBP/USD rate of 1.3501.
- (5) Represents normalizing adjustment for amounts recognized in revenues related to the Health and Human Services Provider Relief Fund in the United States and similar programs in the United Kingdom and Canada.
- $(6) \ Represents \ aggregate \ normalizing \ adjustments \ which \ are \ individually \ less \ than \ .50\% \ of \ SSNOI \ growth.$
- (7) Represents SS SHO REVPOR revenues/SSNOI at Welltower pro rata ownership. See page 11 for more information.
- $(8) \ Represents \ average \ occupied \ units \ for \ SS \ properties \ related \ solely \ to \ referenced \ country \ on \ a \ pro \ rata \ basis.$
- (9) Represents pro rata SS average revenues generated per occupied room per month.
- (10) Represents normalizing adjustment for amounts recognized related to the Health and Human Services Provider Relief Fund in the United States and similar programs in the United Kingdom and Canada.
- $(11) \ Represents \ normalizing \ adjustment \ related \ to \ casualty \ related \ expenses \ net \ of \ any \ insurance \ reimbursements.$
- (12) Represents average units in service for SS properties related solely to referenced country on a pro rata basis.



### SENIORS HOUSING OPERATING REVPOR

(dollars in thousands, except REVPOR)				Three months ended	Decei	mber 31, 2022	
	Ur	nited States		United Kingdom		Canada	Total
Consolidated SHO revenues	\$	890,291	\$	101,387	\$	113,317	\$ 1,104,995
Unconsolidated SHO revenues attributable to Welltower <sup>(1)</sup>		33,477		715		22,616	56,808
SHO revenues attributable to noncontrolling interests <sup>(2)</sup>		(33,788)		(10,149)		(22,720)	(66,657)
Pro rata SHO revenues <sup>(3)</sup>		889,980		91,953		113,213	1,095,146
SHO interest and other income		(7,654)		(68)		(356)	(8,078)
SHO revenues attributable to sold and held for sale properties		(1,245)		_		_	(1,245)
Currency and ownership adjustments <sup>(4)</sup>		(2,243)		13,741		7,231	18,729
SHO local revenues		878,838		105,626		120,088	1,104,552
Average occupied units/month		52,257		3,574		13,145	68,976
REVPOR/month in USD	\$	5,560	\$	9,771	\$	3,020	\$ 5,294
REVPOR/month in local currency <sup>(4)</sup>			£	7,237	\$	3,847	

<sup>(1)</sup> Represents Welltower's interests in joint ventures where Welltower is the minority partner.

<sup>(2)</sup> Represents minority partners' interests in joint ventures where Welltower is the majority partner and includes an adjustment to remove revenues and NOI related to certain leasehold properties.

<sup>(3)</sup> Represents SHO revenues at Welltower pro rata ownership. See page 9 for more information.

<sup>(4)</sup> Includes where appropriate adjustments to reflect consistent property ownership percentages, to translate Canadian properties at a USD/CAD rate of 1.2738 and to translate UK properties at a GBP/USD rate of 1.3501.

#### **EBITDA AND ADJUSTED EBITDA**

We measure our credit strength both in terms of leverage ratios and coverage ratios. The leverage ratios indicate how much of our balance sheet capitalization is related to long-term debt, net of cash and cash equivalents and restricted cash. We expect to maintain capitalization ratios and coverage ratios sufficient to maintain a capital structure consistent with our current profile. The ratios are based on EBITDA and Adjusted EBITDA. EBITDA is defined as earnings (net income per income statement) before interest expense, income taxes, depreciation and amortization. Adjusted EBITDA is defined as EBITDA excluding unconsolidated entities and including adjustments for stock-based compensation expense, provision for loan losses, gains/losses on extinguishment of debt, gains/losses/impairments on properties, gains/losses on derivatives and financial instruments, other expenses, additional other income and other impairment charges. We believe that EBITDA and Adjusted EBITDA, along with net income, are important supplemental measures because they provide additional information to assess and evaluate the performance of our operations. We primarily use these measures to determine our interest coverage ratio, which represents EBITDA and Adjusted EBITDA divided by total interest, and our fixed charge coverage ratio, which represents EBITDA and Adjusted EBITDA divided by fixed charges. Fixed charges include total interest, secured debt principal amortization and preferred dividends. Our leverage ratios include net debt to Adjusted EBITDA, book capitalization, undepreciated book capitalization and market capitalization. Book capitalization represents the sum of net debt (defined as total long-term debt, excluding operating lease liabilities, less cash and cash equivalents and restricted cash), total equity and redeemable noncontrolling interests. Undepreciated book capitalization represents book capitalization adjusted for accumulated depreciation and amortization. Market capitalization represents book capitalization adjusted for the fair market value of our common stock. Our leverage ratios are defined as the proportion of net debt to total capitalization.



# EBITDA AND ADJUSTED EBITDA QUARTERLY RECONCILIATIONS

Net income (loss)   Sember 31, 2021   Marci 31, 2022   Juna 30, 2022   Sember 30, 2023   Sember 31, 2024   Sember 32,
Interest expense   121,848   121,696   127,750   139,682   15,1000   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,257   15,013   3,065   3,269   3,065   3,269   3,065   3,269   3,065   3,269   3,065   3,269   3,065   3,269   3,065   3,267   3,268   3,065   3,267   3,268   3,065   3,267   3,268   3,065   3,267   3,268   3,065   3,267   3,268   3,065   3,267   3,268   3,065   3,267   3,268   3,065   3,267   3,268   3,065   3,265
Income tax expense (benefit)   2,051   5,013   3,065   3,257     Depreciation and amortization   284,501   304,088   310,295   353,699   3     EBITDA   474,594   496,548   536,782   493,985   4     Loss (income) from unconsolidated entities   12,174   2,884   7,058   6,698     Stock-based compensation   2,945   7,442   5,901   6,115     Loss (gain) on extinguishment of debt, net   (1,090)   (12)   603   2     Loss (gain) on real estate dispositions, net   (11,673)   (22,934)   3,532   (1,064)     Impairment of assets   2,357       4,356     Provision for loan losses, net   (39)   (804)   165   490     Loss (gain) on derivatives and financial instruments, net   (830)   2,578   (1,407)   6,905     Other expenses   (15,483   26,069   35,166   15,481   1.681     Lease termination and leasehold interest adjustment   1,400   (8,457)   (56,397)       Casualty losses, net of recoveries   4,788   13   2,673   328     Other impairment   2,5515   6,779   (3,326)   39,311     Adjusted EBITDA   \$ 500,109 \$ 503,327 \$ 533,456 \$ 533,296 \$ 55
Depreciation and amortization   284,501   304,088   310,295   353,699   35     EBITDA   474,594   496,548   536,782   493,985   445     Loss (income) from unconsolidated entities   12,174   2,884   7,058   6,698     Stock-based compensation   2,945   7,442   5,901   6,115     Loss (gain) on extinguishment of debt, net   (1,090)   (12)   603   2     Loss (gain) on real estate dispositions, net   (11,673)   (22,934)   3,532   (1,064)     Impairment of assets   2,357   —
EBITDA
Loss (income) from unconsolidated entities   12,174   2,884   7,058   6,698     Stock-based compensation   2,945   7,442   5,901   6,115     Loss (gain) on extinguishment of debt, net   (1,090)   (12)   603   2     Loss (gain) on real estate dispositions, net   (11,673)   (22,934)   3,532   (1,064)     Impairment of assets   2,357       4,356     Provision for loan losses, net   (39)   (804)   165   490     Loss (gain) on derivatives and financial instruments, net   (830)   2,578   (1,407)   6,905     Other expenses   15,483   26,069   35,166   15,481     Lease termination and leasehold interest adjustment   1,400   (8,457)   (56,397)       Casualty losses, net of recoveries   4,788   13   2,673   328     Other impairment   2,673   328     Other impairment   2,5515   6,779   (3,326)   39,311     Adjusted EBITDA   \$ 500,109 \$ 503,327 \$ 533,456 \$ 533,296 \$ 55
Stock-based compensation       2,945       7,442       5,901       6,115         Loss (gain) on extinguishment of debt, net       (1,090)       (12)       603       2         Loss (gain) on real estate dispositions, net       (11,673)       (22,934)       3,532       (1,064)         Impairment of assets       2,357       —       —       4,356         Provision for loan losses, net       (39)       (804)       165       490         Loss (gain) on derivatives and financial instruments, net       (830)       2,578       (1,407)       6,905         Other expenses       15,483       26,069       35,166       15,481         Lease termination and leasehold interest adjustment <sup>(1)</sup> 1,400       (8,457)       (56,397)       —         Casualty losses, net of recoveries       4,788       13       2,673       328         Other impairment <sup>(2)</sup> —       —       (620)       —         Total adjustments       \$ 500,109       \$ 503,327       \$ 533,456       \$ 533,296       \$
Loss (gain) on extinguishment of debt, net       (1,090)       (12)       603       2         Loss (gain) on real estate dispositions, net       (11,673)       (22,934)       3,532       (1,064)         Impairment of assets       2,357       —       —       4,356         Provision for loan losses, net       (39)       (804)       165       490         Loss (gain) on derivatives and financial instruments, net       (830)       2,578       (1,407)       6,905         Other expenses       15,483       26,069       35,166       15,481         Lease termination and leasehold interest adjustment <sup>(1)</sup> 1,400       (8,457)       (56,397)       —         Casualty losses, net of recoveries       4,788       13       2,673       328         Other impairment <sup>(2)</sup> —       —       (620)       —         Total adjustments       25,515       6,779       (3,326)       39,311         Adjusted EBITDA       \$ 500,109       \$ 503,327       \$ 533,456       \$ 533,296       \$ 5
Loss (gain) on real estate dispositions, net  (11,673) (22,934) 3,532 (1,064) Impairment of assets Provision for loan losses, net (39) (804) 165 490 Loss (gain) on derivatives and financial instruments, net (830) 2,578 (1,407) 6,905 Other expenses 15,483 26,069 35,166 15,481 Lease termination and leasehold interest adjustment(1) 1,400 (8,457) Casualty losses, net of recoveries Other impairment(2) Total adjustments  Adjusted EBITDA  \$ 500,109 \$ 503,327 \$ 533,456 \$ 533,296 \$ 5
Impairment of assets   2,357
Provision for loan losses, net         (39)         (804)         165         490           Loss (gain) on derivatives and financial instruments, net         (830)         2,578         (1,407)         6,905           Other expenses         15,483         26,069         35,166         15,481           Lease termination and leasehold interest adjustment <sup>(1)</sup> 1,400         (8,457)         (56,397)         —           Casualty losses, net of recoveries         4,788         13         2,673         328           Other impairment <sup>(2)</sup> —         (620)         —           Total adjustments         25,515         6,779         (3,326)         39,311           Adjusted EBITDA         \$ 500,109         \$ 503,327         \$ 533,456         \$ 533,296         \$ 5
Loss (gain) on derivatives and financial instruments, net       (§30)       2,578       (1,407)       6,905         Other expenses       15,483       26,069       35,166       15,481         Lease termination and leasehold interest adjustment <sup>(1)</sup> 1,400       (8,457)       (56,397)       —         Casualty losses, net of recoveries       4,788       13       2,673       328         Other impairment <sup>(2)</sup> —       —       (620)       —         Total adjustments       25,515       6,779       (3,326)       39,311         Adjusted EBITDA       \$ 500,109       \$ 503,327       \$ 533,456       \$ 533,296       \$ 5
Other expenses         15,483         26,069         35,166         15,481           Lease termination and leasehold interest adjustment <sup>(1)</sup> 1,400         (8,457)         (56,397)         —           Casualty losses, net of recoveries         4,788         13         2,673         328           Other impairment <sup>(2)</sup> —         (620)         —           Total adjustments         25,515         6,779         (3,326)         39,311           Adjusted EBITDA         \$ 500,109         \$ 503,327         \$ 533,456         \$ 533,296         \$ 5
Lease termination and leasehold interest adjustment <sup>(1)</sup> 1,400     (8,457)     (56,397)     —       Casualty losses, net of recoveries     4,788     13     2,673     328       Other impairment <sup>(2)</sup> —     —     (620)     —       Total adjustments     25,515     6,779     (3,326)     39,311       Adjusted EBITDA     \$ 500,109     \$ 503,327     \$ 533,456     \$ 533,296     \$ 5
Casualty losses, net of recoveries     4,788     13     2,673     328       Other impairment <sup>(2)</sup> —     —     (620)     —       Total adjustments     25,515     6,779     (3,326)     39,311       Adjusted EBITDA     \$ 500,109 \$     503,327 \$     533,456 \$     533,296 \$     5
Other impairment <sup>(2)</sup> —         —         (620)         —           Total adjustments         25,515         6,779         (3,326)         39,311           Adjusted EBITDA         \$ 500,109 \$         503,327 \$         533,456 \$         533,296 \$         5
Total adjustments         25,515         6,779         (3,326)         39,311           Adjusted EBITDA         \$ 500,109 \$         503,327 \$         533,456 \$         533,296 \$         5
Adjusted EBITDA \$ 500,109 \$ 503,327 \$ 533,456 \$ 533,296 \$ 5.
Interest Coverage Ratios:
Interest expense \$ 121,848 \$ 121,696 \$ 127,750 \$ 139,682 \$ 1.
Capitalized interest 5,325 5,479 6,387 8,863
Non-cash interest expense $(5,082)$ $(4,109)$ $(6,606)$ $(6,759)$
Total interest \$ 122,091 \$ 123,066 \$ 127,531 \$ 141,786 \$ 1-25,000 \$ 1.00
EBITDA \$ 474,594 \$ 496,548 \$ 536,782 \$ 493,985 \$ 4
Interest coverage ratio 3.89 x 4.03 x 4.21 x 3.48 x
Adjusted EBITDA \$ 500,109 \$ 503,327 \$ 533,456 \$ 533,296 \$ 5.
Adjusted interest coverage ratio 4.10 x 4.09 x 4.18 x 3.76 x
Fixed Charge Coverage Ratios:
Total interest \$ 122,091 \$ 123,066 \$ 127,531 \$ 141,786 \$ 1-25,000 \$ 1.00
Secured debt principal amortization         16,877         15,968         14,382         13,775
Total fixed charges \$ 138,968 \$ 139,034 \$ 141,913 \$ 155,561 \$ 1.
EBITDA \$ 474,594 \$ 496,548 \$ 536,782 \$ 493,985 \$ 4
Fixed charge coverage ratio 3.42 x 3.57 x 3.78 x 3.18 x
Adjusted EBITDA \$ 500,109 \$ 503,327 \$ 533,456 \$ 533,296 \$ 5
Adjusted fixed charge coverage ratio 3.60 x 3.62 x 3.76 x 3.43 x
Net Debt Ratios:
Total debt <sup>(3)</sup> \$ 14,242,637 \$ 14,652,497 \$ 15,144,432 \$ 15,210,358 \$ 14,6
Less: cash and cash equivalents and restricted cash (808,705) (362,645) (442,251) (425,184) (7.
Net debt \$ 13,433,932 \$ 14,289,852 \$ 14,702,181 \$ 14,785,174 \$ 13,9
EBITDA Annualized \$ 1,898,376 \$ 1,986,192 \$ 2,147,128 \$ 1,975,940 \$ 1,9
Net debt to EBITDA ratio 7.08 x 7.19 x 6.85 x 7.48 x
Adjusted EBITDA Annualized \$ 2,000,436 \$ 2,013,308 \$ 2,133,824 \$ 2,133,184 \$ 2,2
Net debt to Adjusted EBITDA ratio  6.72 x  7.10 x  6.89 x  6.93 x

<sup>(1)</sup> Effective April 1, 2022, our leasehold interest relating to the master lease with National Health Investors ("NHI") for 17 properties assumed in conjunction with the Holiday Retirement acquisition was terminated as a result of the transition or sale of the properties by NHI. We recognized a gain of \$58,621,000 related to the termination of this lease in other income. The net impact of these leasehold properties inclusive of the gain has been excluded from Adjusted EBITDA.



<sup>(2)</sup> Represents changes in the reserve for straight-line rent receivable balances relating to leases placed on cash recognition.

<sup>(3)</sup> Includes unamortized premiums/discounts, other fair value adjustments and financing lease liabilities. Excludes operating lease liabilities related to ASC 842 adoption.



#### **EBITDA AND ADJUSTED EBITDA ANNUAL RECONCILIATIONS**

(dollars in thousands)		Year Ended									
	Dece	mber 31, 2018	Decemb	er 31, 2019	December 31, 2020		December 31, 2021	December 31, 2022			
Net income	\$	829,750	\$	1,330,410	\$ 1,038,852	\$	374,479	\$ 160,568			
Interest expense		526,592		555,559	514,388		489,853	529,519			
Income tax expense (benefit)		8,674		2,957	9,968		8,713	7,24			
Depreciation and amortization		950,459		1,027,073	1,038,437		1,037,566	1,310,368			
EBITDA		2,315,475		2,915,999	2,601,645		1,910,611	2,007,702			
Loss (income) from unconsolidated entities		641		(42,434)	8,083		22,933	21,290			
Stock-based compensation		26,738		23,487	22,154		16,933	26,02			
Loss (gain) on extinguishment of debt, net		16,097		84,155	47,049		49,874	680			
Loss (gain) on real estate dispositions, net		(415,575)		(748,041)	(1,088,455	)	(235,375)	(16,04)			
Impairment of assets		115,579		28,133	135,608		51,107	17,500			
Provision for loan losses, net		_		18,690	94,436		7,270	10,320			
Loss / (gain) on derivatives, net		(4,016)		(4,399)	11,049		(7,333)	8,334			
Other expenses		112,898		52,612	70,335		41,739	101,670			
Lease termination and leasehold interest adjustment <sup>(1)</sup>		_		_	_		760	(64,854			
Casualty losses, net of recoveries		_		_	_		5,786	10,39			
Other impairment <sup>(2)</sup>		_		_	146,508		49,241	(620			
Additional other income		(14,832)		_	_		_	_			
Total adjustments		(162,470)		(587,797)	(553,233	)	2,935	114,69°			
Adjusted EBITDA	\$	2,153,005	\$	2,328,202	\$ 2,048,412	\$	1,913,546	\$ 2,122,399			
Interest Coverage Ratios:											
Interest expense	\$	526,592	\$	555,559	\$ 514,388	\$	489,853	\$ 529,519			
Capitalized interest		7,905		15,272	17,472		19,352	30,49			
Non-cash interest expense		(10,860)		(8,645)	(15,751	)	(17,506)	(21,754			
Total interest		523,637		562,186	516,109		491,699	538,250			
EBITDA	\$	2,315,475	\$	2,915,999	\$ 2,601,645	\$	1,910,611	\$ 2,007,702			
Interest coverage ratio		4.42 x		5.19 x	5.04	x	3.89 x	3.73			
Adjusted EBITDA	\$	2,153,005		2,328,202			1,913,546				
Adjusted interest coverage ratio	3	2,133,003 4.11 x		2,526,202 4.14 x			3.89 x	3.94			
Fixed Charge Coverage Ratios:							2.05				
Total interest	\$	523,637	\$	562,186	\$ 516,109	\$	491,699	\$ 538,250			
Secured debt principal amortization	9	56,288	Ψ	54,325	62,707		65,587	58,114			
Preferred dividends		46,704		51,525	02,707			50,11			
Total fixed charges		626,629		616,511	578,816		557,286	596,370			
EBITDA	\$	2,315,475	S	2,915,999	\$ 2,601,645			\$ 2,007,702			
Fixed charge coverage ratio	3	2,313,473 3.70 x	~	4.73 x			3.43 x	3.3			
Adjusted EBITDA	\$	2,153,005	\$	2,328,202	\$ 2,048,412		1,913,546				
Adjusted fixed charge coverage ratio	9	2,133,003 3.44 x	•	3.78 x			3.43 x	3.50			
Net Debt Ratios:		J.44 A		J./6 A	3.5-	Α.	3.43 A	5.50			
Total debt <sup>(3)</sup>	\$	13,297,144	e	15,023,962	\$ 13,905,822	•	14,242,637	\$ 14,661,552			
	3	(316,129)	3	(385,766)	\$ 13,903,822 (2,021,043		(346,755)	(722,29)			
Less: cash and cash equivalents and restricted cash	•	( , ,	¢		( ) ,	/					
Net debt	\$	12,981,015		14,638,196			13,895,882				
EBITDA	\$	2,315,475		2,915,999			1,910,611				
Net debt to EBITDA ratio		5.65 x		5.05 x			7.27 x	6.94			
Adjusted EBITDA	\$	2,153,005	\$		\$ 2,048,412		1,913,546	, , ,			
Net debt to Adjusted EBITDA ratio		6.08 x		6.33 x	5.83	X	7.26 x	6.5			

<sup>(1)</sup> Effective April 1, 2022, our leasehold interest relating to the master lease with National Health Investors ("NHI") for 17 properties assumed in conjunction with the Holiday Retirement acquisition was terminated as a result of the transition or sale of the properties by NHI. We recognized a gain of \$58,621,000 related to the termination of this lease in other income. The net impact of these leasehold properties inclusive of the gain has been excluded from Adjusted EBITDA.



<sup>(2)</sup> Represents the changes in the reserve for straight-line rent receivable balances relating to leases placed on cash recognition.

<sup>(3)</sup> Includes unamortized premiums/discounts, other fair value adjustments and financing lease liabilities. Excludes operating lease liabilities related to ASC 842 adoption.



# EBITDA AND ADJUSTED EBITDA TRAILING TWELVE MONTHS RECONCILIATIONS

(dollars in thousands)	Twelve Months Ended									
	Dece	mber 31, 2021	March 31, 2022		June 30, 2022	September 30, 2022	December 31, 2022			
Net income	\$	374,479	\$ 368,038	\$	417,953	\$ 224,964	\$ 160,568			
Interest expense		489,853	488,407		493,816	510,976	529,519			
Income tax expense (benefit)		8,713	9,783		15,069	13,386	7,247			
Depreciation and amortization		1,037,566	1,097,228		1,166,638	1,252,583	1,310,368			
EBITDA		1,910,611	1,963,456		2,093,476	2,001,909	2,007,702			
Loss (income) from unconsolidated entities		22,933	38,866		37,948	28,814	21,290			
Stock-based compensation		16,933	18,994		20,766	22,402	26,027			
Loss (gain) on extinguishment of debt, net		49,874	54,505		(504)	(497)	680			
Loss (gain) on real estate dispositions, net		(235,375)	(199,229)		(151,029)	(32,139)	(16,043)			
Impairment of assets		51,107	27,539		3,847	6,713	17,502			
Provision of loan losses, net		7,270	5,083		(949)	(188)	10,320			
Loss (gain) on derivatives and financial instruments, net		(7,333)	(6,689)		(7,737)	7,246	8,334			
Other expenses		41,739	56,814		80,293	92,199	101,670			
Lease termination and leasehold interest adjustment <sup>(1)</sup>		760	(7,697)		(64,094)	(63,454)	(64,854)			
Casualty losses, net of recoveries		5,786	5,799		8,472	7,802	10,391			
Other impairment <sup>(2)</sup>		49,241	_		(620)	(620)	(620)			
Total adjustments		2,935	(6,015)		(73,607)	68,278	114,697			
Adjusted EBITDA	\$	1,913,546	\$ 1,957,441	\$	2,019,869	\$ 2,070,187	\$ 2,122,399			
Interest Coverage Ratios:										
Interest expense	\$	489,853	\$ 488,407	\$	493,816	\$ 510,976	\$ 529,519			
Capitalized interest		19,352	20,335		21,860	26,054	30,491			
Non-cash interest expense		(17,506)	(18,624)		(21,258)	(18,679)	(21,754)			
Total interest		491,699	490,118		494,418	518,351	538,256			
EBITDA	\$	1,910,611	\$ 1,963,456	\$	2,093,476	\$ 2,001,909	\$ 2,007,702			
Interest coverage ratio		3.89 x	4.01 2		4.23 x					
Adjusted EBITDA	\$	1,913,546	\$ 1,957,441	\$	2,019,869	\$ 2,070,187	\$ 2,122,399			
Adjusted interest coverage ratio		3.89 x	3.99	X	4.09 x	3.99 >	3.94 x			
Fixed Charge Coverage Ratios:										
Total interest	\$	491,699	\$ 490,118	\$	494,418	\$ 518,351	\$ 538,256			
Secured debt principal amortization		65,587	65,600		64,267	61,002	58,114			
Total fixed charges		557,286	555,718		558,685	579,353	596,370			
EBITDA	\$	1,910,611	\$ 1,963,456	\$	2,093,476	\$ 2,001,909	\$ 2,007,702			
Fixed charge coverage ratio		3.43 x	3.53	x	3.75 x	3.46 >	3.37 x			
Adjusted EBITDA	\$	1,913,546	\$ 1,957,441	\$	2,019,869	\$ 2,070,187	\$ 2,122,399			
Adjusted fixed charge coverage ratio		3.43 x	3.52	x	3.62 x	3.57 >	3.56 x			

<sup>(1)</sup> Effective April 1, 2022, our leasehold interest relating to the master lease with National Health Investors ("NHI") for 17 properties assumed in conjunction with the Holiday Retirement acquisition was terminated as a result of the transition or sale of the properties by NHI. We recognized a gain of \$58,621,000 related to the termination of this lease in other income. The net impact of these leasehold properties inclusive of the gain has been excluded from Adjusted EBITDA.

<sup>(2)</sup> Represents changes in the reserve for straight-line rent receivable balances relating to leases placed on cash recognition.



# CAPITALIZATION RATIOS QUARTERLY

(Amounts in thousands, except share price)	As of									
		December 31, 2021		March 31, 2022	June 30, 2022			September 30, 2022	December 31, 2022	
Book capitalization:										
Unsecured credit facility and commercial paper	\$	324,935	\$	299,968	\$	354,000	\$	654,715	\$	_
Long-term debt obligations <sup>(1)</sup>		13,917,702		14,352,529		14,790,432		14,555,643		14,661,552
Cash & cash equivalents and restricted cash		(346,755)		(367,043)		(442,251)		(425,184)		(722,292)
Total net debt		13,895,882		14,285,454		14,702,181		14,785,174		13,939,260
Total equity and noncontrolling interest <sup>(2)</sup>		18,997,873		19,178,026		19,873,913		20,457,650		21,393,996
Book capitalization	\$	32,893,755	\$	33,463,480	\$	34,576,094	\$	35,242,824	\$	35,333,256
Net debt to book capitalization ratio		42.2 %		42.7 %		42.5 %	_	42.0 %		39.5 %
										_
Undepreciated book capitalization:										
Total net debt	\$	13,895,882	\$	14,285,454	\$	14,702,181	\$	14,785,174	\$	13,939,260
Accumulated depreciation and amortization		6,910,114		7,215,622		7,437,779		7,687,077		8,075,733
Total equity and noncontrolling interest <sup>(2)</sup>		18,997,873		19,178,026		19,873,913		20,457,650		21,393,996
Undepreciated book capitalization	\$	39,803,869	\$	40,679,102	\$	42,013,873	\$	42,929,901	\$	43,408,989
Net debt to undepreciated book capitalization ratio	_	34.9 %		35.1 %		35.0 %		34.4 %		32.1 %
Market capitalization:										
Common shares outstanding		447,239		453,948		463,369		472,517		490,509
Period end share price	\$	85.77	\$	96.14	\$	82.35	\$	64.32	\$	65.55
Common equity market capitalization	\$	38,359,689	\$	43,642,561	\$	38,158,437	\$	30,392,293	\$	32,152,865
Total net debt		13,895,882		14,285,454		14,702,181		14,785,174		13,939,260
Noncontrolling interests <sup>(2)</sup>		1,361,872		1,282,450		1,317,733		1,288,343		1,099,182
Enterprise value	\$	53,617,443	\$	59,210,465	\$	54,178,351	\$	46,465,810	\$	47,191,307
Net debt to market capitalization ratio		25.9 %	_	24.1 %	_	27.1 %	_	31.8 %		29.5 %

<sup>(1)</sup> Amounts include senior unsecured notes, secured debt and lease liabilities related to financing leases, as reflected on our balance sheets. Operating lease liabilities related to the ASC 842 adoption are excluded.



<sup>(2)</sup> Includes amounts attributable to both redeemable noncontrolling interests and noncontrolling interests as reflected on our Consolidated Balance Sheets.



# CAPITALIZATION RATIOS ANNUAL

<b>— —</b>										
(Amounts in thousands, except share price)	As of									
	<b>December 31, 2018</b>		December 31, 2019		December 31, 2020		Dec	ember 31, 2021	December 31, 2022	
Book capitalization:										
Unsecured credit facility and commercial paper	\$	1,147,000	\$	1,587,597	\$	_	\$	324,935	\$	_
Long-term debt obligations <sup>(1)</sup>		12,150,144		13,436,365		13,905,822		13,917,702		14,661,552
Cash & cash equivalents and restricted cash		(316,129)		(385,766)		(2,021,043)		(346,755)		(722,292)
Total net debt		12,981,015		14,638,196		11,884,779		13,895,882		13,939,260
Total equity and noncontrolling interest <sup>(3)</sup>		16,010,645		16,982,504		17,225,062		18,997,873		21,393,996
Book capitalization	\$	28,991,660	\$	31,620,700	\$	29,109,841	\$	32,893,755	\$	35,333,256
Net debt to book capitalization ratio	_	44.8 %		46.3 %		40.8 %		42.2 %	_	39.5 %
Undepreciated book capitalization:										
Total net debt	\$	12,981,015	\$	14,638,196	\$	11,884,779	\$	13,895,882	\$	13,939,260
Accumulated depreciation and amortization		5,499,958		5,715,459		6,104,297		6,910,114		8,075,733
Total equity and noncontrolling interest <sup>(2)</sup>		16,010,645		16,982,504		17,225,062		18,997,873		21,393,996
Undepreciated book capitalization	\$	34,491,618	\$	37,336,159	\$	35,214,138	\$	39,803,869	\$	43,408,989
Net debt to undepreciated book capitalization ratio	_	37.6 %		39.2 %		33.8 %		34.9 %		32.1 %
Market capitalization:										
Common shares outstanding		383,675		410,257		417,401		447,239		490,509
Period end share price	\$	69.41	\$	81.78	\$	64.62	\$	85.77	\$	65.55
Common equity market capitalization	\$	26,630,882	\$	33,550,817	\$	26,972,453	\$	38,359,689	\$	32,152,865
Total net debt		12,981,015		14,638,196		11,884,779		13,895,882		13,939,260
Noncontrolling interests <sup>(2)</sup>		1,378,311		1,442,060		1,252,343		1,361,872		1,099,182
Preferred stock		718,498		_		_		_		_
Enterprise value	\$	41,708,706	\$	49,631,073	\$	40,109,575	\$	53,617,443	\$	47,191,307
Net debt to market capitalization ratio		31.1 %		29.5 %		29.6 %		25.9 %		29.5 %
<u>*</u>	_		_		_					

<sup>(1)</sup> Amounts include senior unsecured notes, secured debt and lease liabilities related to financing leases, as reflected on our balance sheets. Operating lease liabilities related to the ASC 842 adoption are excluded.

<sup>(2)</sup> Includes all noncontrolling interests (redeemable and permanent) as reflected on our balance sheets.