# welltower SUPPLEMENTAL INFORMATION 3(2)

# **Table of Contents**

Overview	1
Portfolio	2
Investment	9
Financial	14
Glossary	19
Supplemental Reporting Measures	20
Forward Looking Statements and Risk Factors	24



## **Portfolio Composition**

Beds/Unit Mix

	Average Age	Properties	Total	Independent Living	Assisted Living	Memory Care	Long-Term/ Post-Acute Care
Seniors Housing Operating	17	599	70,918	34,057	25,392	10,943	526
Seniors Housing Triple-net	14	340	27,645	4,798	16,306	6,237	304
Outpatient Medical	15	370	22,203,230 (1)	n/a	n/a	n/a	n/a
Health System	31	215	25,943	201	663	3,089	21,990
Long-Term/Post-Acute Care	19	136	15,961	40	873	_	15,048
Total	17	1.660					

**NOI Performance** 

NOI Periormance			Same Sto	re <sup>(2)</sup>	)		In-Place Portfolio <sup>(3)</sup>					
	Properties	;	3Q19 NOI		3Q20 NOI	% Change	Properties		Annualized n-Place NOI	% of Total		
Seniors Housing Operating	512	\$	220,777	\$	160,610	(27.3)%	556	\$	664,244	36.6 %		
Seniors Housing Triple-net <sup>(4)</sup>	310		95,953		95,893	(0.1)%	325		409,032	22.5 %		
Outpatient Medical	294		84,078		84,879	1.0 %	356		416,268	22.9 %		
Health System	215		35,638		36,456	2.3 %	215		145,824	8.0 %		
Long-Term/Post-Acute Care <sup>(4)</sup>	124		42,245		43,087	2.0 %	135		179,348	10.0 %		
Total	1,455	\$	478,691	\$	420,925	(12.1)%	1,587	\$	1,814,716	100.0 %		

## **Portfolio Performance**

Portfolio Perform	ance			Facility Revenue Mix									
Stable Portfolio <sup>(5)</sup>	Occupancy	EBITDAR Coverage <sup>(6)</sup>	EBITDARM Coverage <sup>(6)</sup>	Private Pay	Medicaid	Medicare	Other Government <sup>(7)</sup>						
Seniors Housing Operating	79.8%	n/a	n/a	97.0 %	0.9 %	0.4 %	1.7 %						
Seniors Housing Triple-net	81.7%	1.02	1.19	92.2 %	3.7 %	0.5 %	3.6 %						
Outpatient Medical	93.6%	n/a	n/a	100.0 %	_	_	_						
Health System <sup>(8)</sup>	71.1%	2.61	3.24	27.3 %	56.9 %	15.8 %	_						
Long-Term/Post-Acute Care	72.4%	1.12	1.42	27.8 %	44.4 %	27.8 %							
Total		1.38	1.67	91.5 %	5.0 %	2.1 %	1.4 %						

#### Notes:

- (1) Indicates the total square footage of Outpatient Medical.
- (2) See pages 21 and 22 for reconciliation.
- (3) Excludes land parcels, loans, developments and investments held for sale. See page 21 for reconciliation.
- (4) Same store NOI for these property types represents cash rent excluding the impact of expansions.
- (5) Data as of September 30, 2020 for Seniors Housing Operating and Outpatient Medical and June 30, 2020 for remaining asset types.
- (6) Represents trailing twelve month coverage metrics.
- (7) Represents various federal and local reimbursement programs in the United Kingdom and Canada.
- (8) EBITDAR and EBITDARM coverage as reported by ProMedica inclusive of the three properties disposed of during the quarter ended March 31, 2020.

# In-Place NOI Diversification<sup>(1)</sup>

By Partner:	Total Properties	Seniors Housing Operating	Seniors Housing Triple-net		(	Outpatient Medical	Health System		Lo Po	ong-Term/ ost-Acute Care	Total		% of Total
Sunrise Senior Living North America	127	\$ 161,357	\$		\$		\$		\$		\$	161,357	8.9 %
Sunrise Senior Living United Kingdom	45	61,972		_		_		_		_		61,972	3.4 %
ProMedica	215	_		_		_		145,824		_		145,824	8.0 %
Genesis Healthcare	79	_		1,481		_		_		86,094		87,575	4.8 %
Revera	94	72,122		_		_		_		_		72,122	4.0 %
Avery Healthcare	54	4,903		62,851		_		_		_		67,754	3.7 %
Sagora Senior Living	31	34,546		26,074		_		_		_		60,620	3.3 %
Brookdale Senior Living	86	(891)		59,461		_		_		_		58,570	3.2 %
Belmont Village	21	52,638		_		_		_		_		52,638	2.9 %
Legend Senior Living	33	_		46,353		_		_		1,066		47,419	2.6 %
Senior Resource Group	24	44,082		_		_		_		_		44,082	2.4 %
Remaining	778	233,515		212,812		416,268		_		92,188		954,783	52.8 %
Total	1,587	\$ 664,244	\$	409,032	\$	416,268	\$	145,824	\$	179,348	\$ :	1,814,716	100.0 %
By Country:													
United States	1,325	\$ 474,843	\$	318,345	\$	416,268	\$	145,824	\$	172,869	\$ :	1,528,149	84.2 %
United Kingdom	113	69,637		87,375		_		_		_		157,012	8.7 %
Canada	149	119,763		3,312		_		_		6,479		129,554	7.1 %
Total	1,587	\$ 664,243	\$	409,032	\$	416,268	\$	145,824	\$	179,348	\$ :	1,814,715	100.0 %
By MSA:													
New York	79	\$ 48,461	\$	21,695	\$	29,155	\$	3,577	\$	12,039	\$	114,927	6.3 %
Los Angeles	68	64,497		18,639		32,083		430		_		115,649	6.4 %
Greater London	47	47,330		36,637		_		_		_		83,967	4.6 %
Dallas	55	25,246		19,401		29,035		753		3,927		78,362	4.3 %
Philadelphia	51	11,402		1,561		24,009		12,356		23,436		72,764	4.0 %
Washington D.C.	38	29,393		1,457		7,130		9,911		2,653		50,544	2.8 %
Houston	32	11,071		4,516		32,400		_		_		47,987	2.6 %
San Francisco	20	25,731		9,990		_		4,346		_		40,067	2.2 %
Chicago	40	10,246		8,867		4,893		9,713		_		33,719	1.9 %
San Diego	17	16,935		6,438		6,281		_		2,713		32,367	1.8 %
Minneapolis	20	427		14,820		15,888		_		_		31,135	1.7 %
Toronto	25	29,256		_		_		_		_		29,256	1.6 %
Montréal	20	28,335		_		_		_		_		28,335	1.6 %
Seattle	26	7,262		3,086		14,990		1,615		_		26,953	1.5 %
Miami	35	418		_		19,832		5,171		_		25,421	1.4 %
Raleigh	12	6,104		17,160		959		_		_		24,223	1.3 %
Charlotte	22	_		8,755		14,790		_		_		23,545	1.3 %
Atlanta	23	1,214		_		18,416		1,791		_		21,421	1.2 %
Denver	10	7,791		4,654		196		2,039		5,068		19,748	1.1 %
Baltimore	19	4,513		_		10,822		2,539		1,711		19,585	1.1 %
Remaining	928	288,612		231,356		155,389		91,583		127,801		894,741	49.3 %
Total	1,587	\$ 664,244	\$	409,032	\$	416,268	\$	145,824	\$	179,348	\$ :	1,814,716	100.0 %

<sup>(1)</sup> Represents current quarter annualized In-Place NOI. See page 21 for reconciliation.

## **Seniors Housing Operating**

Total Portfolio Performance <sup>(1)</sup>	3Q19		4Q19		1Q20	2Q20	3Q20
Properties		566		578	586	578	563
Units		68,918		70,144	71,710	69,434	67,154
Total occupancy		86.0 %		86.1 %	85.3 %	81.4 %	78.9 %
Total revenues	\$	805,251	\$	804,403	\$ 821,990	\$ 752,586	\$ 726,133
Operating expenses		554,782		564,895	582,533	573,042	550,755
NOI	\$	250,469	\$	239,508	\$ 239,457	\$ 179,544	\$ 175,378
NOI margin		31.1 %		29.8 %	29.1 %	23.9 %	24.2 %
Recurring cap-ex	\$	27,306	\$	38,756	\$ 15,414	\$ 11,042	\$ 11,851
Other cap-ex	\$	40,117	\$	55,536	\$ 36,751	\$ 26,445	\$ 27,577

Same Store Performance <sup>(2)</sup>	3Q19	4Q19	1Q20		2Q20	3Q20
Properties	 512	512	512		512	512
Occupancy	86.1 %	86.6 %	86.1 %	)	82.1 %	79.3 %
Same store revenues	\$ 714,520	\$ 716,124	\$ 720,006	\$	667,542	\$ 648,791
Compensation	308,796	309,351	310,112		302,708	297,598
Utilities	26,911	27,082	28,391		24,386	26,927
Food	26,817	27,004	26,452		24,748	23,792
Repairs and maintenance	17,690	17,938	16,528		13,056	15,984
Property taxes	22,607	23,414	24,907		24,939	25,136
All other	 90,922	96,077	99,109		115,243	98,744
Same store operating expenses	493,743	500,866	505,499		505,080	488,181
Same store NOI	\$ 220,777	\$ 215,258	\$ 214,507	\$	162,462	\$ 160,610
Year over year growth rate						(27.3)%

Partners	Properties <sup>(3)</sup>	Units <sup>(3)</sup>			_ 3	Q20 NOI	% of Total
Sunrise Senior Living	172	14,629	97.8 %	Southern California	\$	22,814	13.0 %
Revera	94	11,823	75.0 %	Northern California		14,638	8.3 %
Belmont Village	21	2,952	95.0 %	Greater London		11,817	6.7 %
Brandywine Living	27	2,588	99.5 %	New York / New Jersey		11,661	6.6 %
Senior Resource Group	24	4,658	65.5 %	Washington D.C.		8,437	4.8 %
Sagora Senior Living	14	2,697	100.0 %	Toronto		7,246	4.1 %
Chartwell Retirement Residences	40	8,071	50.7 %	Montréal		7,077	4.0 %
Pegasus Senior Living	36	3,911	98.0 %	Boston		4,400	2.5 %
Cogir	18	3,268	89.0 %	Ottawa		2,985	1.7 %
Clover Management	32	3,892	89.8 %	Vancouver		1,747	1.0 %
Oakmont Senior Living	8	623	100.0 %	Seattle		1,733	1.0 %
Frontier Management	27	1,533	95.4 %	Birmingham, UK		1,480	0.8 %
Balfour Senior Living	6	637	95.0 %	Manchester, UK		1,465	0.8 %
StoryPoint Senior Living	5	694	90.0 %	Core Markets		97,500	55.3 %
Remaining	32	4,626		All Other		77,878	44.7 %
Total	556	66,602		Total	\$	175,378	100.0 %

<sup>(1)</sup> Properties, units and occupancy exclude land parcels and properties under development.
(2) See pages 21 and 22 for reconciliation.
(3) Represents In-Place Portfolio.

<sup>(4)</sup> Welltower ownership percentage weighted based on In-Place NOI. See page 21 for reconciliation.

## **New Supply in Our US Seniors Housing Operating Portfolio**

We have strategically acquired and developed properties in major US metro markets that benefit from population growth and density, affluence, job growth, and higher barriers to entry. New supply in a 3-mile ring around our properties potentially impacts just 2.5% of our total annualized In-Place NOI (IPNOI).

3-Mile Ring<sup>(1)</sup>

		Velltower			Wellto	wer	_						
MSA	Prop. / Units	Annualized IPNOI <sup>(2)</sup>	% of US SHO Portfolio	Prop. / Units Under Construction <sup>(3)</sup>	Prop. / Units Potentially Impacted	IPNOI Potentially Impacted <sup>(4)</sup>	5 Year Total Pop. Growth <sup>(5)</sup>	5 Year 75+ Pop. Growth <sup>(5)</sup>	Avg. Pop. Density <sup>(6)</sup>	Household Income <sup>(7)</sup>	Housing Value <sup>(1)</sup>	Est. Net Annual Inventory Growth <sup>(8)</sup>	Est. Annual Job Growth <sup>(9)</sup>
Los Angeles	31 / 3,678	\$ 64,497	13.6%	6 / 866	6 / 465	\$ 10,222	2.6 %	12.4 %	6,868	\$ 97,927	\$ 1,028,671	1.1 %	(10.2)%
New York	31 / 2,668	48,461	10.2%	3 / 349	4 / 339	2,372	0.4 %	5.8 %	4,037	114,579	541,068	2.7 %	(11.8)%
Washington D.C.	12 / 1,358	29,393	6.2%	5 / 564	5 / 682	6,043	3.7 %	13.9 %	5,554	129,634	684,200	7.4 %	(6.7)%
San Francisco	13 / 1,623	25,731	5.4%	_	_	_	4.0 %	13.0 %	9,068	129,051	1,134,455	(0.3)%	(11.3)%
Dallas	14 / 2,232	25,246	5.3%	_	_	_	7.5 %	29.0 %	3,418	82,438	318,150	0.7 %	(3.7)%
San Diego	7 / 922	16,935	3.6%	_	_	_	3.1 %	17.0 %	4,596	109,498	937,417	(0.1)%	(9.0)%
Boston	11 / 751	14,208	3.0%	_	_	_	3.3 %	8.4 %	2,613	139,756	787,654	2.2 %	(10.6)%
Philadelphia	11 / 885	11,402	2.4%	1 / 250	1/76	728	0.9 %	5.0 %	2,143	110,265	386,154	1.5 %	(7.7)%
Houston	9 / 879	11,071	2.3%	2 / 212	3 / 512	3,678	7.3 %	27.4 %	3,637	82,500	375,904	6.6 %	(5.8)%
Sacramento	7 / 598	11,005	2.3%	2 / 509	2 / 172	3,315	4.1 %	14.4 %	3,697	89,160	514,157	6.4 %	(8.6)%
Chicago	16 / 1,724	10,246	2.2%	_	_	_	-0.1 %	10.3 %	3,416	84,798	314,181	1.5 %	(7.6)%
San Jose	4 / 480	10,142	2.1%	_	_	_	3.9 %	13.0 %	6,841	140,006	1,446,247	(1.1)%	(8.4)%
San Antonio	4 / 1,075	9,926	2.1%	1 / 112	1 / 162	1,096	8.8 %	30.5 %	2,370	70,841	251,916	1.0 %	(4.3)%
Boulder, CO	6 / 518	9,459	2.0%	_	_	_	6.0 %	31.4 %	2,029	105,740	666,176	N/A	(7.6)%
Denver	4 / 661	7,791	1.6%	4 / 594	1 / 163	1,501	7.0 %	25.3 %	5,056	77,551	540,428	1.2 %	(4.6)%
Buffalo	10 / 1,254	7,629	1.6%	_	_	_	0.4 %	3.5 %	2,799	70,211	181,797	0.8 %	(9.5)%
Seattle	12 / 1,292	7,262	1.5%	3 / 307	3 / 339	2,354	6.5 %	21.7 %	5,093	96,173	575,841	0.2 %	(7.6)%
Charlottesville, VA	1/302	7,162	1.5%	_	_	_	3.7 %	10.6 %	2,123	57,071	350,000	N/A	(3.3)%
Pittsburgh	4 / 434	6,639	1.4%	1/179	1/101	2,154	0.2 %	6.6 %	1,899	89,949	238,912	(0.4)	(8.4)%
Salisbury, MD	2 / 214	6,149	1.3%	_	_	_	8.6 %	10.7 %	643	73,191	426,868	N/A	(9.6)%
Raleigh	2 / 250	6,104	1.3%	_	_	_	6.5 %	26.1 %	3,148	90,819	308,772	2.7 %	(8.6)%
Santa Rosa, CA	4 / 511	6,044	1.3%	_	_	_	2.1 %	8.1 %	2,060	87,623	759,746	N/A	(9.2)%
Trenton, NJ	2 / 207	5,481	1.2%	1 / 120	1 / 112	2,760	2.2 %	9.9 %	819	136,330	495,384	N/A	(7.3)%
Phoenix	7 / 767	5,322	1.1%	2 / 309	2 / 167	1,273	6.7 %	13.6 %	3,659	79,060	391,382	1.0	(3.5)%
Vallejo, CA	4 / 576	4,909	1.0%				3.4 %	12.5 %	3,215	78,384	455,888	N/A	(10.2)%
Total - Top 25	228 / 25,859	\$ 368,214	77.5%	31 / 4,371	30 / 3,290	\$ 37,496	3.3 %	13.9 %	4,368	\$ 103,189	\$ 673,216	1.9 %	(8.6)%
All Other US SHO Markets	131 / 14,871	106,629	22.5%	12 / 1,449	11 / 1,278	7,149	3.5 %	13.2 %	2,500	79,058	341,773		
Total US SHO	359 / 40,730	\$ 474,843	100.0%	43 / 5,820	41 / 4,568	\$ 44,645	3.4 %	13.6 %	3,696	\$ 97,376	\$ 593,368		
% of Total IPNOI						2.5 %	6						
US National Average	е						3.3 %	11.7 %	94	\$ 66,010	\$ 245,219	2.1 % (10)	(6.8)%

<sup>(1)</sup> Based on historical drawing patterns in our portfolio, a 3-mile ring is appropriate for most urban markets, which accounts for the vast majority of our portfolio. A 5-mile ring is appropriate for most suburban markets. A larger ring is appropriate for rural markets. Each market is unique due to population density, town lines, geographic barriers, and roads/infrastructure. In the interest of simplicity, we have applied a 3-mile competitive ring to all of our properties given the preponderance of urban locations. We have also included a sensitivity with a 5-mile ring.

(2) Represents annualized IPNOI. See pages 2 and 21 for a reconciliation.

<sup>(3)</sup> Construction data provided by NIC, reflects competitive seniors housing properties within 3 miles of Welltower SHO properties for US markets.

<sup>(4)</sup> Reflects annualized IPNOI for Welltower SHO properties within 3 miles of new construction for the component of our project that potentially competes with the project under construction.

<sup>(5)</sup> Total population and 75+ population growth data represents simple averages of Claritas estimates for 2020-2025.

<sup>(6)</sup> Average population density data represents average population per square mile within a 3-mile ring based on 2020 Claritas estimates.

<sup>(7)</sup> Household income and household value data are medians weighted by IPNOI.

<sup>(8)</sup> NIC MAP Data and Analysis Service, 3Q20. Net inventory growth is calculated at the MSA level based on historical deletions from inventory and a 5-6 quarter construction period to reflect our urban locations. Total - Top 25 Net Inventory Growth weighted by IPNOI.

<sup>(9)</sup> Annual job growth data represents MSA level growth from August 2019 - August 2020 per Bureau of Labor Statistics. Total - Top 25 Estimated Annual Job Growth weighted by IPNOI.

<sup>(10)</sup> Reflects net inventory growth for NIC Top 99 Markets.

## **New Supply in Our US Seniors Housing Operating Portfolio**

We have strategically acquired and developed properties in major US metro markets that benefit from population growth and density, affluence, job growth, and higher barriers to entry. New supply in a 5-mile ring around our properties potentially impacts just 4.2% of our total annualized In-Place NOI (IPNOI).

5-Mile Ring<sup>(1)</sup>

	\	Welltower			Welltow	ver	_						
MSA	Prop. / Units	Annualized IPNOI <sup>(2)</sup>	% of US SHO Portfolio	Prop. / Units Under Construction <sup>(3)</sup>	Prop. / Units Potentially Impacted	IPNOI Potentially Impacted <sup>(4)</sup>	5 Year Total Pop. Growth <sup>(5)</sup>	5 Year 75+ Pop. Growth <sup>(5)</sup>	Avg. Pop. Density <sup>(6)</sup>	Household Income <sup>(7)</sup>	Housing Value <sup>(1)</sup>	Est. Net Annual Inventory Growth <sup>(8)</sup>	Est. Annual Job Growth <sup>(9)</sup>
Los Angeles	31 / 3,678	\$ 64,497	13.6%	9 / 1,167	14 / 1,549	\$ 15,903	2.6 %	13.0 %	6,666	\$ 91,504	\$ 942,295	1.1 %	(10.2)%
New York	31 / 2,668	48,461	10.2%	7 / 839	10 / 796	8,418	0.5 %	5.7 %	3,956	110,053	513,893	2.7 %	(11.8)%
Washington D.C.	12 / 1,358	29,393	6.2%	8 / 1,117	10 / 1,139	7,282	4.1 %	14.6 %	5,489	125,535	675,835	7.4 %	(6.7)%
San Francisco	13 / 1,623	25,731	5.4%	1/79	1 / 171	445	4.0 %	13.2 %	7,723	127,128	1,116,162	(0.3)%	(11.3)%
Dallas	14 / 2,232	25,246	5.3%	3 / 767	2 / 234	2,459	7.4 %	28.5 %	3,250	76,981	309,299	0.7 %	(3.7)%
San Diego	7 / 922	16,935	3.6%	_	_	_	3.5 %	16.0 %	4,480	108,203	851,402	(0.1)%	(9.0)%
Boston	11 / 751	14,208	3.0%	1 / 160	1/79	_	3.3 %	8.4 %	2,551	123,948	689,361	2.2 %	(10.6)%
Philadelphia	11 / 885	11,402	2.4%	1 / 250	1/76	728	1.0 %	5.4 %	2,330	102,982	351,934	1.5 %	(7.7)%
Houston	9 / 879	11,071	2.3%	3 / 392	4 / 615	5,035	7.5 %	30.5 %	3,689	79,819	298,347	6.6 %	(5.8)%
Sacramento	7 / 598	11,005	2.3%	5 / 779	4 / 367	4,382	4.0 %	15.0 %	3,464	87,472	480,755	6.4 %	(8.6)%
Chicago	16 / 1,724	10,246	2.2%	4 / 502	4 / 444	2,096	-0.2 %	11.0 %	3,283	90,014	323,279	1.5 %	(7.6)%
San Jose	4 / 480	10,142	2.1%	_	_	_	3.9 %	13.1 %	5,832	137,239	1,430,263	(1.1)%	(8.4)%
San Antonio	4 / 1,075	9,926	2.1%	1 / 112	1 / 162	1,096	8.6 %	29.4 %	2,254	68,275	237,401	1.0 %	(4.3)%
Boulder, CO	6 / 518	9,459	2.0%	_	_	_	6.4 %	28.7 %	1,406	111,856	655,289	N/A	(7.6)%
Denver	4 / 661	7,791	1.6%	4 / 594	4 / 529	3,904	6.7 %	25.0 %	4,589	77,464	490,611	1.2 %	(4.6)%
Buffalo	10 / 1,254	7,629	1.6%	_	_	_	0.2 %	3.5 %	2,522	66,809	173,319	0.8 %	(9.5)%
Seattle	12 / 1,292	7,262	1.5%	3 / 307	3 / 339	2,354	6.5 %	23.4 %	4,565	99,870	593,623	0.2 %	(7.6)%
Charlottesville, VA	1/302	7,162	1.5%	_	_	_	4.9 %	13.9 %	1,500	73,864	354,630	N/A	(3.3)%
Pittsburgh	4 / 434	6,639	1.4%	2 / 306	2 / 174	3,876	0.6 %	5.7 %	1,730	84,355	222,815	(0.4)	(8.4)%
Salisbury, MD	2 / 214	6,149	1.3%	_	_	_	8.1 %	10.2 %	556	76,891	404,725	N/A	(9.6)%
Raleigh	2 / 250	6,104	1.3%	_	_	_	7.6 %	32.7 %	2,640	98,398	363,276	2.7 %	(8.6)%
Santa Rosa, CA	4 / 511	6,044	1.3%	_	_	_	2.3 %	9.2 %	1,144	91,342	779,040	N/A	(9.2)%
Trenton, NJ	2 / 207	5,481	1.2%	2 / 218	1 / 112	2,760	1.4 %	9.8 %	1,079	126,687	461,674	N/A	(7.3)%
Phoenix	7 / 767	5,322	1.1%	5 / 661	3 / 286	1,638	7.1 %	15.1 %	3,463	76,134	355,649	1.0	(3.5)%
Vallejo, CA	4 / 576	4,909	1.0%				3.4 %	13.0 %	1,942	87,291	475,115	N/A	(10.2)%
Total - Top 25	228 / 25,859	\$ 368,214	77.5%	59 / 8,250	65 / 7,072	\$ 62,376	3.4 %	14.3 %	4,094	\$ 100,171	\$ 637,970	1.9 %	(8.6)%
All Other US SHO Markets	131 / 14,871	106,629	22.5%	24 / 2,936	23 / 2,611	14,309	3.4 %	13.5 %	2,189	73,333	330,655		
Total US SHO	359 / 40,730	\$ 474,843	100.0%	83 / 11,186	88 / 9,683	\$ 76,685	3.4 %	14.0 %	3,409	\$ 93,706	\$ 563,935		
% of Total IPNOI						4.2 %	6						
US National Average	е						3.3 %	11.7 %	94	\$ 66,010	\$ 245,219	2.1 % (10)	(6.8)%

<sup>(1)</sup> Based on historical drawing patterns in our portfolio, a 3-mile ring is appropriate for most urban markets, which accounts for the vast majority of our portfolio. A 5-mile ring is appropriate for most suburban markets. A larger ring is appropriate for rural markets. Each market is unique due to population density, town lines, geographic barriers, and roads/infrastructure. In the interest of simplicity, we have applied a 3-mile competitive ring to all of our properties given the preponderance of urban locations. We have also included a sensitivity with a 5-mile ring.

<sup>(2)</sup> Represents annualized IPNOI. See pages 2 and 21 for a reconciliation.

<sup>(3)</sup> Construction data provided by NIC, reflects competitive seniors housing properties within 5 miles of Welltower SHO properties for US markets.

<sup>(4)</sup> Reflects annualized IPNOI for Welltower SHO properties within 5 miles of new construction for the component of our project that potentially competes with the project under construction.

<sup>(5)</sup> Total population and 75+ population growth data represents simple averages of Claritas estimates for 2020-2025.

<sup>(6)</sup> Average population density data represents average population per square mile within a 5-mile ring based on 2020 Claritas estimates.

<sup>(7)</sup> Household income and household value data are medians weighted by IPNOI.

<sup>(8)</sup> NIC MAP Data and Analysis Service, 3Q20. Net inventory growth is calculated at the MSA level based on historical deletions from inventory and a 5-6 quarter construction period to reflect our urban locations. Total - Top 25 Net Inventory Growth weighted by IPNOI.

<sup>(9)</sup> Annual job growth data represents MSA level growth from August 2019 - August 2020 per Bureau of Labor Statistics. Total -Top 25 Estimated Annual Job Growth weighted by IPNOI.

<sup>(10)</sup> Reflects net inventory growth for NIC Top 99 Markets.



(Currency amounts in thousands, except per unit and REVPOR. Company amounts at Welltower pro rata ownership. DNA = data not available.)

## **Seniors Housing Operating Quality Indicators**

	US Portfolio <sup>(1,3,4)</sup>						
Property age		16		21			
5 year total population growth		3.4 %		3.3 %			
5 year 75+ population growth		13.6 %		11.7 %			
Housing value	\$	593,368	\$	245,219			
Household income	\$	97,376	\$	66,010			
REVPOR	\$	6,243	\$	5,084			
SS REVPOR growth		(1.3)%		1.7 %			
SSNOI per unit	\$	16,723	\$	18,307			
SSNOI growth		(29.9)%		DNA			
		UK Portfolio(1,3,4)		Industry Benchmarks <sup>(5)</sup>			
Property age		11		21			
Units per property		80		41			
5 year total population growth		3.1 %		2.7 %			
5 year 75+ population growth		16.9 %		18.4 %			
Housing value	£	385,422	£	229,352			
REVPOR	£	6,850	£	3,720			
SS REVPOR growth		4.7 %		3.3 %			
SSNOI per unit	£	15,057	£	9,544			
SSNOI growth		(8.2)%		DNA			
		Canadian Portfolio(1,3,4)		Industry Benchmarks <sup>(6)</sup>			
5 year total population growth		5.6 %		5.5 %			
5 year 75+ population growth		19.0 %		22.2 %			
Housing value	\$	549,252	\$	456,053			
Household income	\$	110,383	\$	102,231			
REVPOR	\$	3,675	\$	2,469			
SS REVPOR growth		0.9 %		3.4 %			
SSNOI per unit	\$	12,864		DNA			
SSNOI growth		(24.7)%		DNA			

<sup>(1)</sup> Property age, housing value and household income are NOI weighted as of September 30, 2020. The median housing value and household income is used for the US, and the average housing value and household income is used for the UK and Canada. Housing value, household income and population growth are based on a 3-mile radius. Growth figures represent performance of Welltower's same store portfolio for current quarter. See page 23 for reconciliations.

<sup>(2)</sup> Property age, REVPOR and REVPOR growth per 3Q20 NIC MAP for Majority AL Properties in the primary and secondary markets; AMR is used as a proxy for REVPOR; population growth reflects 2020-2025 Claritas projections; housing value and household income are the US median per Claritas 2020; NOI per unit per The State of Seniors Housing 2019 and represents 2018 results.

<sup>(3)</sup> REVPOR is based on total 3Q20 results. See page 23 for reconciliation.

<sup>(4)</sup> SSNOI per unit represents the SSNOI per unit available based on trailing four quarters for those properties in the portfolio for 15 months preceding the end of the current portfolio performance period. SSNOI per unit for UK portfolio in GBP calculated by taking SSNOI per unit in USD divided by a standardized GBP/USD rate of 1.30. SSNOI per unit for Canadian portfolio in CAD calculated by taking SSNOI per unit in USD divided by a standardized USD/CAD rate of 1.32. See page 23 for reconciliation.

<sup>(5)</sup> Property age, units per property, REVPOR, REVPOR growth and NOI per Unit derived from LaingBuisson, Care of Older People UK Market Report 29<sup>th</sup> Edition; population growth reflects 2018-2023 Experian projections; housing value represents UK average per Experian 2019.

<sup>(6)</sup> Population growth reflects 2019-2024 Environics projection; housing value and household income represents Canadian average per Environics WealthScapes 2019; REVPOR and REVPOR growth are calculated weighted averages from 2019 CMHC Seniors Housing reports from each province.

## **Payment Coverage Stratification**

EBITDARM Coverage<sup>(1)</sup> EBITDAR Coverage(1) Long-Term/ Post- Acute Care Long-Term/ Post- Acute Weighted Weighted Seniors Seniors Housing Average Maturity Number of Average Maturity Number of Housing Triple-net Care % of In-Place NOI Total Total Triple-net Leases Leases 5 5 7 <0.85x 0.3 % 0.2 % 0.5 % 3.3 % 0.2 % 3.5 % 10 0.85x - 0.95x 2.3 % — % 6 4 5.0 % 1.0 % 6.0 % 9 7 2.3 % 5 0.95x - 1.05x 1.3 % — % 1.3 % 11 2 5.7 % 4.6 % 10.3 % 12 1.05x - 1.15x 4.8 % 0.5 % 5.3 % 9 6 1.8 % 0.1 % 1.9 % 8 3 1.15x - 1.25x 5.4 % 0.5 % 5.9 % 9 1.1 % 10 1 4 -- % 1.1 % 1.25x - 1.35x 1.8 % 4.7 % 6.5 % 13 4 4.1 % — % 4.1 % 12 2 >1.35x 4.6 % 3.1 % 7.7 % 11 8 0.6 % 2.0 % 2.6 % 10 5 20.5 % 9.0 % 29.5 % 10 33 20.5 % 9.0 % 29.5 % 10 33 Total

## Revenue and Lease Maturity<sup>(2)</sup>

noronao ana zoac	5 · 5 · 1 · 1 · 1 · 1 · 1 · 1 · 1 · 1 ·												
				Rental	Inco	me							
Year	Seniors Housing Triple-net		Outpatient Medical		Health System		Long-Term / Post-Acute Care		Interest Income		Total Revenues		% of Total
2020	\$	26,395	\$	11,779	\$	_	\$	_	\$	10,862	\$	49,036	3.9 %
2021		3,582		41,622		_		8,968		21,325		75,497	6.0 %
2022		2,098		52,544		_		5,783		20,336		80,761	6.4 %
2023		_		54,305		_		840		2,806		57,951	4.6 %
2024		11,262		61,156		_		_		1,134		73,552	5.8 %
2025		23,764		33,227		_		_		194		57,185	4.5 %
2026		70,164		32,046		_		16,964		612		119,786	9.4 %
2027		31,398		25,581		_		1,066		210		58,255	4.6 %
2028		7,060		24,129		_		20,025		167		51,381	4.0 %
2029		31,309		21,695		_		_		210		53,214	4.2 %
Thereafter		198,698		117,054		147,137	_	127,080	_	2,238	_	592,207	46.6 %
	\$	405,730	\$	475,138	\$	147,137	\$	180,726	\$	60,094	\$	1,268,825	100.0 %
Weighted Avg Maturity Years		10		6		13		11		2		9	

<sup>(1)</sup> Represents trailing twelve month coverage metrics as of June 30, 2020 for stable portfolio only. Agreements included represent 91% of total Seniors Housing Triple-net and Long-Term/Post-Acute Care In-Place NOI. See page 21 for a reconciliation. Agreements with mixed units use the predominant type based on investment balance.

<sup>(2)</sup> Excludes all land parcels, developments and investments held for sale. Rental income represents annualized cash base rent for effective lease agreements. The amounts are derived from the current contracted monthly cash base rent, net of collectability reserves, if applicable. Rental income does not include common area maintenance charges, the amortization of above/below market lease intangibles or other non cash income. Interest income represents contractual rate of interest for loans, net of collectability reserves if applicable.

1.0 %

(dollars in thousands at Welltower pro rata ownership)

## **Outpatient Medical**

Total Portfolio Performance <sup>(1)</sup>		3Q19		4Q19		1Q20		2Q20		3Q20
Properties		348		378		388	373			359
Square feet	2	1,472,874	2	23,044,140	2	23,186,273	2	22,468,357	2	21,740,520
Occupancy		93.6 %		94.0 %		94.3 %		93.8 %		93.6 %
Total revenues	\$	175,000	\$	180,101	\$	193,959	\$	178,695	\$	170,733
Operating expenses		57,272		55,915		58,533		50,855		52,312
NOI	\$	117,728	\$	124,186	\$	135,426	\$	127,840	\$	118,421
NOI margin		67.3 %		69.0 %		69.8 %		71.5 %		69.4 %
Revenues per square foot	\$	33.90	\$	32.49	\$	36.86	\$	35.96	\$	35.66
NOI per square foot	\$	22.80	\$	22.41	\$	25.74	\$	25.72	\$	24.73
Recurring cap-ex	\$	7,296	\$	7,794	\$	7,202	\$	6,537	\$	7,592
Other cap-ex	\$	5,989	\$	8,618	\$	5,893	\$	9,644	\$	8,946
Same Store Performance <sup>(2)</sup>		3Q19		4Q19		1Q20		2Q20		3Q20
Properties		294		294		294		294		294
Occupancy		93.9 %		93.9 %		94.0 %		93.7 %		93.5 %
Same store revenues	\$	127,608	\$	128,298	\$	127,725	\$	125,358	\$	127,650
Same store operating expenses		43,530		42,379		42,110		39,429		42,771
Same store NOI	\$	84,078	\$	85,919	\$	85,615	\$	85,929	\$	84,879

<b>Portfolio</b>	<b>Diversification</b>
hy Tanan	<b>_</b> (3)

Year over year growth rate

by Tenant <sup>(3)</sup>	Ren	tal Income	% of Total	Quality Indicators	
Kelsey-Seybold	\$	23,537	5.0 %	Health system affiliated properties as % of NOI(3)	91.9 %
Virtua		16,517	3.5 %	Health system affiliated tenants as $\%$ of rental income $\!\!\!^{(3)}$	64.7 %
CommonSpirit Health		15,558	3.3 %	Retention (trailing twelve months) <sup>(3)</sup>	86.8 %
Novant Health		15,141	3.2 %	In-house managed properties as % of square feet (3,4)	81.8 %
Baylor Scott & White		14,510	3.1 %	Average remaining lease term (years) <sup>(3)</sup>	6.2
Remaining portfolio		389,875	81.9 %	Average building size (square feet) <sup>(3)</sup>	61,954
Total	\$	475,138	100.0 %	Average age (years)	15

Expirations <sup>(3)</sup>	2020	2021	2022	2023	2024	Thereafter
Occupied square feet	537,786	1,825,374	2,120,763	2,214,777	2,391,687	11,185,504
% of occupied square feet	2.7 %	9.0 %	10.5 %	10.9 %	11.8 %	55.1 %

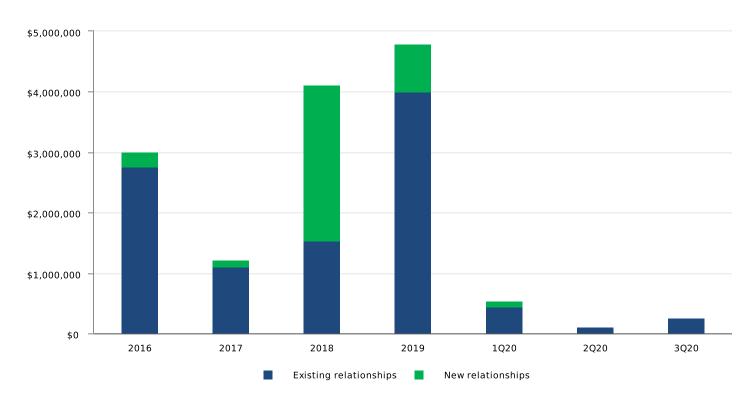
<sup>(1)</sup> Property count, occupancy, square feet and per square foot metrics exclude properties under development and all land parcels. Per square foot amounts are annualized.

 $<sup>(2) \ \</sup>text{Includes 294 same store properties representing 18,} 503,976 \ \text{square feet. See pages 21 and 22 for reconciliation.}$ 

<sup>(3)</sup> Excludes all land parcels, developments and investments held for sale. Rental income represents annualized cash base rent for effective lease agreements. The amounts are derived from the current contracted monthly cash base rent, net of collectability reserves, if applicable. Rental income does not include common area maintenance charges, the amortization of above/below market lease intangibles or other non cash income. Retention includes month-to-month tenants retained.

<sup>(4)</sup> Excludes tenant managed properties.

## **Relationship Investment History**



## Detail of Acquisitions/JVs<sup>(1)</sup>

	2016	2017	2018	2019	 1Q20	2Q20	 3Q20	16-20 Total
Count	22	18	15	27	4	1	_	87
Total	\$ 2,287,973	\$ 742,020	\$ 3,788,261	\$ 4,073,554	\$ 397,911	\$ 6,201	\$ _	\$ 11,295,920
Low	10,618	7,310	4,950	7,550	28,420	6,201	_	4,950
Median	27,402	24,025	73,727	38,800	67,052	6,201	_	35,591
High	1,150,000	149,400	2,481,723	1,250,000	235,387	6,201	_	2,481,723

## **Investment Timing**

	Loa	n Advances	Yield	 Construction Conversions <sup>(2)</sup>	Yield	Dispositions	Yield
July	\$	1,525	10.1%	\$ _	—%	\$ 172,880	5.4%
August		168,376	7.2%	12,273	7.8%	399,714	6.1%
September		6,618	10.0%	 25,574	8.5%	 811,950	4.9%
Total	\$	176,519	7.3%	\$ 37,847	8.3%	\$ 1,384,544	5.3%

Notes: (1) Includes non-yielding asset acquisitions.

<sup>(2)</sup> Includes expansion conversions.



(dollars in thousands at Welltower pro rata ownership, except per bed / unit / square foot)

## **Gross Investment Activity**

			Third Qua	arter 2020				
	Properties	Beds / Units / Sq	uare Feet	Pro R Amou		Bed	tment Per / Unit / SqFt	Yield
Acquisitions / Joint Ventures <sup>(1)</sup>				•				
Total acquisitions	_			\$	_	\$	_	— %
Development <sup>(2)</sup>								
Development projects:								
Seniors Housing Operating	25	3,521	units		73,855			
Seniors Housing Triple-net	7	541	units		7,481			
Outpatient Medical	4	462,759	sf		14,681			
Total development projects	36	_			96,017			
Expansion projects:								
Seniors Housing Operating	1	38	units		162			
Total development	37	_			96,179			7.5 %
Loan advances <sup>(3)</sup>				1	76,519		_	7.3 %
Total gross investments				2	72,698		_	7.4 %
Dispositions <sup>(4)</sup>								
Seniors Housing Operating	15	2,282	units	6	01,075		436,880	4.5 %
Outpatient Medical	27	1,366,000	sf	7	75,469		596	5.7 %
Long-Term/Post-Acute Care	1	120	beds	-	8,000		66,667	19.8 %
Real property dispositions	43			1,3	84,544			5.3 %
Net investments (dispositions)				\$ (1,1	11,846)			

<sup>(1)</sup> Amounts represent purchase price excluding accounting adjustments pursuant to U.S. GAAP for all consolidated and unconsolidated property acquisitions. Yield represents annualized contractual or projected cash rent/NOI to be generated divided by investment amount, excluding land parcels. Pro rata amounts include joint venture real estate loans receivable.

<sup>(2)</sup> Amounts represent cash funded and capitalized interest for all developments/expansions including construction in progress, loans and in-substance real estate. Yield represents projected annualized cash rent/NOI to be generated upon conversion/stabilization divided by commitment amount.

<sup>(3)</sup> Amounts represent cash funded to operators for real estate and non-real estate loans, excluding development loans. Yield represents annualized contractual interest divided by investment amount.

<sup>(4)</sup> Amounts represent proceeds received for loan payoffs and consolidated and unconsolidated property sales. Yield represents annualized cash rent/interest/NOI that was being generated pre-disposition divided by proceeds. Pro rata amounts include joint venture real estate loans receivable.



(dollars in thousands, except per bed / unit / square foot, at Welltower pro rata ownership)

## **Gross Investment Activity**

			Year-To-Da	ate 20	020		
	Properties	Beds / Units / Sq	uare Feet		Pro Rata Amount	Investment Per Bed / Unit / SqFt	Yield
Acquisitions / Joint Ventures <sup>(1)</sup>							
Seniors Housing Operating	6	1,264	units	\$	168,725	\$ 193,707	4.9%
Outpatient Medical	16	505,012	sf		235,387	466	6.1%
Total acquisitions	22				404,112		5.6%
Development <sup>(2)</sup>							
Development projects:							
Seniors Housing Operating	29	3,912	units		210,459		
Seniors Housing Triple-net	9	855	units		45,425		
Outpatient Medical	7	604,927	sf		71,840		
Total development projects	45	<del></del>			327,724		
Expansion projects:							
Seniors Housing Operating	4	212	units		23,952		
Total development	49	<del>_</del>			351,676		7.6%
Loan advances <sup>(3)</sup>					178,996		7.4%
Total gross investments					934,784		6.7%
Dispositions <sup>(4)</sup>							
Seniors Housing Operating	25	4,738	units		1,099,585	326,283	5.0%
Seniors Housing Triple-net	1	69	units		8,125	117,754	9.4%
Outpatient Medical	82	4,776,353	sf		1,863,719	421	5.6%
Health System	3	426	units		53,168	156,009	3.8%
Long-Term/Post-Acute Care	2	243	beds		17,146	70,559	13.5%
Real property dispositions	113				3,041,743		5.4%
Loan payoffs		<u></u>			9,012		7.0%
Total dispositions	113				3,050,755		5.4%
Net investments (dispositions)				\$	(2,115,971)		

<sup>(1)</sup> Amounts represent purchase price excluding accounting adjustments pursuant to U.S. GAAP for all consolidated and unconsolidated property acquisitions. Yield represents annualized contractual or projected cash rent/NOI to be generated divided by investment amount, excluding land parcels.

<sup>(2)</sup> Amounts represent cash funded and capitalized interest for all developments/expansions including construction in progress, loans and in-substance real estate. Yield represents projected annualized cash rent/NOI to be generated upon conversion/stabilization divided by commitment amount.

<sup>(3)</sup> Amounts represent cash funded to operators for real estate and non-real estate loans, excluding development loans. Yield represents annualized contractual interest divided by investment amount.

<sup>(4)</sup> Amounts represent proceeds received for loan payoffs and consolidated and unconsolidated property sales. Yield represents annualized cash rent/interest/NOI that was being generated pre-disposition divided by proceeds.



# 

	nit		Λi	
u	1111	LΙ	۷H	7

	Unit wix								
- Facility	Total	Independent Living	Assisted Living	Memory Care		nmitment Amount		alance at 9/30/20	Estimated Conversion
Seniors Housing Opera	ating								
New York, NY	151	_	69	82	\$	98,125	\$	93,441	4Q20
Potomac, MD	120	_	90	30		55,798		45,017	4Q20
Medina, OH	166	166	_	_		20,520		15,028	4Q20
Boynton Beach, FL	82	_	52	30		11,465		9,801	4Q20
Alexandria, VA	93	_	66	27		20,624		15,363	1Q21
Collierville, TN	164	164	_	_		18,949		14,139	1Q21
Newton, MA	85	_	43	42		15,393		10,701	1Q21
Scarborough, ON	172	141	_	31		32,953		16,594	2Q21
Beckenham, UK	100	_	76	24		45,643		27,743	3Q21
Staten Island, NY	95	_	45	50		21,590		12,829	3Q21
Franklin Lakes, NY	88	_	51	37		16,921		8,181	3Q21
Fairfax, VA	84	_	51	33		16,658		6,978	3Q21
Mountain Lakes, NJ	90	_	57	33		15,063		6,136	3Q21
Barnet, UK	100	_	76	24		49,907		26,400	4Q21
Redwood City, CA	90	_	56	34		19,465		9,345	4Q21
San Francisco, CA	214	11	170	33		110,905		102,799	1Q22
White Plains, NY	132	132	_	_		59,913		21,654	1Q22
Hendon, UK	102	_	78	24		54,074		31,189	1Q22
Bellevue, WA	110	_	82	25		9,518		2,945	1Q22
New York, NY	528	400	92	36		146,230		45,314	2Q22
Montreal, ON	247	247	0	0		15,434		1,489	3Q22
Montreal, ON	223	223	0	0		13,125		1,646	3Q22
Orange, CA	91	_	49	42		18,578		3,384	4Q22
Coral Gables, FL	91	_	55	36		18,225		3,981	4Q22
Livingston, NJ	103		77	26		17,375		2,424	4Q22
Subtotal	3,521	1,484	1,335	699		922,451		534,521	
Seniors Housing Triple	e-net								
Thousand Oaks, CA	82	_	_	82	\$	24,870	\$	18,157	4Q20
Edenbridge, UK	85	_	51	34		19,874		17,380	4Q20
Droitwich, UK	70	_	45	25		16,364		14,339	4Q20
Redhill, UK	76	_	46	30		20,544		11,118	2Q21
Leicester, UK	60	_	36	24		14,472		4,491	1Q22
Wombourne, UK	66		41	25		15,505		4,062	2Q22
Subtotal	439	_	219	220		111,629		69,547	
<b>Outpatient Medical</b>				l lo alth					
	_	Rentable Square Ft	Preleased %	Health System Affiliation		mmitment Amount		alance at 9/30/20	Estimated Conversion
Charlotte, NC		176,640	100 %	Yes	\$	95,703	\$	75,201	4Q20
Charlotte, NC		104,508	100 %	Yes		52,255		41,018	4Q20
Brooklyn, NY		140,955	100 %	Yes		105,306		99,616	1021
Kalamazoo, MI	-	40,607	100 %	Yes		14,267		946	3Q21
Subtotal		462,710				267,531	_	216,781	
<b>Total Development Pr</b>	ojects				\$ 1	,301,611	\$	820,849	

<sup>(1)</sup> Includes development projects (construction in progress, development loans and in-substance real estate) and excludes redevelopments and expansion projects. Commitment amount represents current balances plus capitalized interest and unfunded commitments to complete development.

## **Development Funding Projections**(1)

					Pro <sub>.</sub>						
	Projects	Projected Yields <sup>(2)</sup>	2020 Funding			Funding hereafter		Total Infunded mmitments	Committed Balances		
Seniors Housing Operating	25	3,521	7.8 %	\$	129,337	\$	258,593	\$	387,930	\$	922,451
Seniors Housing Triple-net	6	439	7.0 %		21,935		20,147		42,082		111,629
Outpatient Medical	4	462,710	6.4 %		20,155		30,595		50,750		267,531
Total	35		7.4 %	\$	171,427	\$	309,335	\$	480,762	\$	1,301,611

## **Development Project Conversion Estimates**(1)

	Quarterly Co	onversions			Annual Co	nversions	
		Amount	Projected Yields <sup>(2)</sup>			Amount	Projected Yields <sup>(2)</sup>
1Q20 actual	\$	93,877	8.6 %	2020 estimate	\$	614,005	7.5 %
2Q20 actual		99,580	8.1 %	2021 estimate		413,283	8.6 %
3Q20 actual		25,574	8.5 %	2022 estimate		493,354	6.8 %
4Q20 estimate		394,974	7.0 %	Total	\$	1,520,642	7.6 %
1Q21 estimate		160,272	8.3 %				
2Q21 estimate		53,497	7.6 %				
3Q21 estimate		130,142	9.2 %				
4Q21 estimate		69,372	9.0 %				
1Q22 estimate		248,882	7.1 %				
2Q22 estimate		161,735	5.8 %				
3Q22 estimate		28,559	5.7 %				
4Q22 estimate		54,178	9.3 %				
Total	\$	1,520,642	7.6 %				

## **Unstabilized Properties**

·	6/30/2020 Properties	Stabilizations	Construction Conversions <sup>(3)</sup>	Acquisitions/ Dispositions	9/30/2020 Properties	Beds / Units
Seniors Housing Operating	27	(3)		(1)	23	3,299
Seniors Housing Triple-net	10	(3)	1	_	8	771
Long-Term/Post-Acute Care	1	_	_	_	1	120
Total	38	(6)	1	(1)	32	4,190
Occupancy	6/30/2020 Properties	Stabilizations	Construction Conversions <sup>(3)</sup>	Acquisitions/ Dispositions	Progressions	9/30/2020 Properties
Occupancy 0% - 50%		Stabilizations (1)			Progressions (2)	
	Properties					Properties
0% - 50%	Properties 16	(1)				Properties 14

Occupancy	9/30/2020 Properties	Months In Operation	 Revenues	% of Total Revenues <sup>(4)</sup>			% of Total Gross Investment
0% - 50%	14	7	\$ 26,260	0.7 %	\$	427,715	1.5 %
50% - 70%	11	18	46,105	1.1 %		333,645	1.2 %
70% +	7	23	41,916	1.0 %		275,815	1.0 %
Total	32	15	\$ 114,281	2.8 %	\$	1,037,175	3.7 %

- (1) Includes development projects (construction in progress, development loans and in-substance real estate) and excludes expansion projects.
- (2) Actual yields may vary.
- (3) Includes expansion and development loan conversions.
- (4) Percent of total revenues based on current quarter annualized pro rata total revenues on page 15.



## Components of NAV

Stabilized NOI			Pro rata beds	/units/square feet
Seniors Housing Operating <sup>(1)</sup>	\$	664,244	54,971	units
Seniors Housing Triple-net		409,032	24,756	units
Outpatient Medical		416,268	18,076,097	square feet
Health System		145,824	20,754	units/beds
Long-Term/Post-Acute Care		179,348	13,596	beds
Total In-Place NOI <sup>(2)</sup>		1,814,716	_	
Incremental stabilized NOI <sup>(3)</sup>		56,293	_	
Total stabilized NOI	\$	1,871,009	-	
Obligations				
Lines of credit and commercial paper <sup>(4)</sup>	\$	_		
Senior unsecured notes <sup>(4)</sup>		11,413,277		
Secured debt <sup>(4)</sup>		2,965,153		
Financing lease liabilities	_	107,798	-	
Total debt	\$	14,486,228		
Add (Subtract):				
Other liabilities (assets), net <sup>(5)</sup>	\$	223,735		
Cash and cash equivalents and restricted cash		(2,155,333)	-	
Net obligations	\$	12,554,630		
Other Assets				
Land parcels	\$	202,558		Effective Interest Rate(8)
Real estate loans receivable <sup>(6)</sup>		368,186		7.5%
Non real estate loans receivable <sup>(7)</sup>		319,330		8.2%
Joint venture real estate loans receivables <sup>(9)</sup>		227,902		5.4%
Other investments <sup>(10)</sup>		5,205		
Investments held for sale <sup>(11)</sup>		410,931		
Development properties: <sup>(12)</sup>				
Current balance		820,849		
Unfunded commitments	<del>_</del>	483,863	-	
Committed balances	\$	1,304,712		
Projected yield	Φ.	7.4 %	•	
Projected NOI	\$	96,549		
Common Shares Outstanding <sup>(13)</sup>		418,701		

- (1) Includes \$9,996,000 attributable to our proportional share of income from unconsolidated management company investments.
- (2) See page 21 for reconciliation.
- (3) Represents incremental NOI from Seniors Housing Operating unstabilized properties.
- (4) Represents principal amounts due and do not include unamortized premiums/discounts, deferred loan expenses or other fair value adjustments as reflected on the balance sheet. Includes \$1,089,191,000 of foreign secured debt.
- (5) Includes liabilities / (assets) that impact cash or NOI and excludes non real estate loans and non-cash items such as the following (in thousands):

Unearned revenues	\$ 186,130
Below market tenant lease intangibles, net	39,723
Deferred taxes, net	(27,663)
In place lease intangibles, net	(36,279)
Other non-cash liabilities / (assets), net	 3,576
Total non-cash liabilities/(assets), net	\$ 165,487

- (6) Represents \$374,477,000 of real estate loans excluding development loans and net of \$6,292,000 of credit allowances.
- (7) Represents \$460,411,000 of non-real estate loans, net of \$78,262,000 of credit allowances and deferred gains of \$62,819,000.
- (8) Average cash-pay interest rates are 7.5% and 6.0% for real estate and non-real estate loans, respectively. Rates exclude non-accrual/interest-free loans.
- (9) Represents partners' share of Welltower loans made to our partners in select joint ventures, secured by their interest in the joint venture properties.
- (10) Represents the fair value of Genesis Healthcare, Inc. stock investment based on closing stock price at September 30, 2020. (11) Represents expected proceeds from assets held for sale.
- (12) See pages 12-13. Also includes expansion projects.
- (13) Includes redeemable OP units.

## Net Operating Income $^{(1)}$

	 3Q19		4Q19		1Q20		2Q20		3Q20
Revenues:									
Seniors Housing Operating									
Resident fees and services	\$ 803,904	\$	802,452	\$	820,828	\$	748,520	\$	725,043
Interest income	_		36		104		88		113
Other income	 1,347		1,915		1,058		3,978		977
Total revenues	805,251		804,403		821,990		752,586		726,133
Seniors Housing Triple-net									
Rental income	114,419		115,717		85,409		111,749		92,572
Interest income	5,910		6,303		5,810		5,960		6,552
Other income	1,312		1,403		1,159		937		930
Total revenues	121,641		123,423		92,378		118,646		100,054
Outpatient Medical									
Rental income	174,330		177,840		193,084		176,555		169,007
Interest income	358		426		466		461		760
Other income	312		1,835		409		1,679		966
Total revenues	175,000		180,101		193,959		178,695		170,733
Health System									
Rental income	43,036		43,036		42,818		42,446		42,445
Total revenues	43,036		43,036		42,818		42,446		42,445
Long-Term/Post-Acute Care									
Rental income	60,479		53,422		53,388		53,696		(46,789)
Interest income	9,369		8,953		8,861		9,560		9,325
Other income	517		473		514		(329)		190
Total revenues	70,365		62,848		62,763		62,927		(37,274)
Corporate									
Other income	712		385		294		253		2,966
Total revenues	712		385		294		253		2,966
Total									
Rental income	392,264		390,015		374,699		384,446		257,235
Resident fees and services	803,904		802,452		820,828		748,520		725,043
Interest income	15,637		15,718		15,241		16,069		16,750
Other income	 4,200		6,011		3,434		6,518		6,029
Total revenues	\$ 1,216,005	\$	1,214,196	\$	1,214,202	\$	1,155,553	\$	1,005,057
Property operating expenses:									
Seniors Housing Operating	\$ 554,782	\$	564,895	\$	582,533	\$	573,042	\$	550,755
Seniors Housing Triple-net	8,282		7,473		8,363		8,285		7,353
Outpatient Medical	57,272		55,915		58,533		50,855		52,312
Health System	20		20		20		20		20
Long-Term/Post-Acute Care	5,503		4,595		4,799		5,138		5,107
Corporate									1,718
Total property operating expenses	\$ 625,859	\$	632,898	\$	654,248	\$	637,340	\$	617,265
Net operating income:									
Seniors Housing Operating	\$ 250,469	\$	239,508	\$		\$	179,544	\$	175,378
Seniors Housing Triple-net	113,359		115,950		84,015		110,361		92,701
Outpatient Medical	117,728		124,186		135,426		127,840		118,421
Health System	43,016		43,016		42,798		42,426		42,425
Long-Term/Post-Acute Care	64,862		58,253		57,964		57,789		(42,381)
Corporate	 712	_	385	_	294	_	253	_	1,248
Net operating income	\$ 590,146	\$	581,298	\$	559,954	\$	518,213	\$	387,792

<sup>(1)</sup> Please see discussion of Supplemental Reporting Measures on page 20. Includes amounts from investments sold or held for sale. NOI related to DownREIT's included at 100%.



(dollars in thousands)

## Leverage and EBITDA Reconciliations $^{(1)}$

zovorago ana zzrrzit neconomanone	Twel	ve Months Ended	Thre	ee Months Ended	
		ember 30, 2020	September 30, 2020		
Net income (loss)	\$	1,123,710	\$	394,978	
Interest expense		524,863		124,851	
Income tax expense (benefit)		4,846		2,003	
Depreciation and amortization		1,058,348		255,532	
EBITDA	\$	2,711,767	\$	777,364	
Loss (income) from unconsolidated entities		(49,079)		5,981	
Stock-based compensation <sup>(2)</sup>		25,485		6,565	
Loss (gain) on extinguishment of debt, net		35,865		33,004	
Loss (gain) on real estate dispositions, net		(915,055)		(484,304)	
Impairment of assets		126,389		23,313	
Provision for loan losses		11,351		2,857	
Loss (gain) on derivatives and financial instruments, net		5,411		1,395	
Other expenses <sup>(2)</sup>		52,630		11,544	
Other impairment <sup>(3)</sup>		146,508		112,398	
Total adjustments		(560,495)		(287,247)	
Adjusted EBITDA	\$	2,151,272	\$	490,117	
Interest Coverage Ratios					
Interest expense	\$	524,863	\$	124,851	
Capitalized interest		18,102		3,947	
Non-cash interest expense		(14,746)		(3,973)	
Total interest	\$	528,219	\$	124,825	
EBITDA	\$	2,711,767	\$	777,364	
Interest coverage ratio		5.13 x		6.23 x	
Adjusted EBITDA	\$	2,151,272	\$	490,117	
Adjusted Interest coverage ratio		4.07 x		3.93 x	
Fixed Charge Coverage Ratios					
Total interest	\$	528,219	\$	124,825	
Secured debt principal amortization		60,562		15,876	
Total fixed charges	\$	588,781	\$	140,701	
EBITDA	\$	2,711,767	\$	777,364	
Fixed charge coverage ratio		4.61 x		5.52 x	
Adjusted EBITDA	\$	2,151,272	\$	490,117	
Adjusted Fixed charge coverage ratio		3.65 x		3.48 x	
Net Debt to EBITDA Ratios					
Total debt <sup>(4)</sup>			\$	13,889,030	
Less: cash and cash equivalents <sup>(5)</sup>				(2,096,571)	
Net debt			\$	11,792,459	
EBITDA Annualized			\$	3,109,456	
Net debt to EBITDA ratio				3.79 x	
Adjusted EBITDA Annualized			\$	1,960,468	
Net debt to Adjusted EBITDA ratio				6.02 x	

- (1) Please see discussion of Supplemental Reporting Measures on page 20.
- (2) Certain severance-related costs are included in stock-based compensation and excluded from other expenses.
- (3) Amounts relate to impairments of straight-line rent receivable deemed uncollectible.
- (4) Amounts include unamortized premiums/discounts, fair value adjustments and lease liabilities related to financing leases. Operating lease liabilities related to ASC 842 adoption are excluded.
- (5) Inclusive of \$381 million of IRC section 1031 deposits and \$112 million of restricted cash related to secured debt that was defeased in September and subsequently extinguished in October.



(in thousands except share price)

## Leverage and Current Capitalization<sup>(1)</sup>

		_	% of Total
Book Capitalization			
Lines of credit and commercial paper <sup>(2)</sup>	\$	_	0.00 %
Long-term debt obligations <sup>(2)</sup>		13,889,030	47.76 %
Cash and cash equivalents <sup>(3)</sup>		(2,096,571)	(7.21)%
Net debt to consolidated book capitalization	\$	11,792,459	40.55 %
Total equity <sup>(4)</sup>		17,291,155	59.45 %
Consolidated book capitalization	\$	29,083,614	100.00 %
Joint venture debt, net <sup>(5)</sup>		495,965	
Total book capitalization	\$	29,579,579	
Undepreciated Book Capitalization			
Lines of credit and commercial paper <sup>(2)</sup>	\$	_	0.00 %
Long-term debt obligations <sup>(2)</sup>		13,889,030	39.59 %
Cash and cash equivalents <sup>(3)</sup>		(2,096,571)	(5.98)%
Net debt to consolidated undepreciated book capitalization	\$	11,792,459	33.61 %
Accumulated depreciation and amortization		6,002,775	17.11 %
Total equity <sup>(4)</sup>		17,291,155	49.28 %
Consolidated undepreciated book capitalization	\$	35,086,389	100.00 %
Joint venture debt, net <sup>(5)</sup>		495,965	
Total undepreciated book capitalization	\$	35,582,354	
Enterprise Value			
Lines of credit and commercial paper <sup>(2)</sup>	\$	_	0.00 %
Long-term debt obligations <sup>(2)</sup>		13,889,030	38.62 %
Cash and cash equivalents <sup>(3)</sup>		(2,096,571)	(5.83)%
Net debt to consolidated enterprise value	\$	11,792,459	32.79 %
Common shares outstanding		417,305	
Period end share price		55.09	
Common equity market capitalization	\$	22,989,332	63.92 %
Noncontrolling interests <sup>(4)</sup>		1,183,281	3.29 %
Consolidated enterprise value	\$	35,965,072	100.00 %
Joint venture debt, net <sup>(5)</sup>		495,965	
Total enterprise value	\$	36,461,037	
Secured Debt as % of Total Assets			
Secured debt <sup>(2)</sup>	\$	2,459,659	7.56 %
Total assets	\$	32,541,597	
Total Debt as % of Total Assets			
Total debt <sup>(2)</sup>	\$	13,889,030	42.68 %
Total assets	\$	32,541,597	
Unsecured Debt as % of Unencumbered Assets			
Unsecured debt <sup>(2)</sup>	\$	11,321,573	37.42 %
Unencumbered assets	\$	30,257,472	J1.72 /0
oneneambolea assets	Ψ	50,251,412	

<sup>(1)</sup> Please see discussion of Supplemental Reporting Measures on page 20.
(2) Amounts include unamortized premiums/discounts, fair value adjustments and lease liabilities related to financing leases. Operating lease liabilities related to ASC 842

<sup>(3)</sup> Inclusive of \$381 million of IRC section 1031 deposits and \$112 million of restricted cash related to secured debt that was defeased in September and subsequently extinguished in October.

<sup>(4)</sup> Includes all noncontrolling interests (redeemable and permanent) as reflected on our balance sheet.(5) Net of Welltower's share of unconsolidated debt and minority partners' share of Welltower consolidated debt.

(dollars in thousands)

## **Debt Maturities and Principal Payments**(1)

Year	and (	s of Credit Commercial Paper <sup>(2)</sup>	Senior Unsecured Notes <sup>(3,4,5,6,7</sup>	) (	Consolidated Secured Debt <sup>(8)</sup>	Und	Share of consolidated ecured Debt	Int of	oncontrolling erests' Share Consolidated Secured Debt	Combined Debt <sup>(9)</sup>	% of Total	Wtd. Avg. Interest Rate
2020	\$	_	\$ -	- \$	75,915	\$	20,915	\$	(19,372)	\$ 77,458	0.54 %	2.90 %
2021		_	_	-	433,616		51,388		(131,755)	353,249	2.46 %	3.32 %
2022		_	870,000	)	449,248		35,877		(66,727)	1,288,398	8.96 %	1.98 %
2023		_	1,361,39	7	329,650		80,326		(39,891)	1,731,482	12.04 %	2.80 %
2024		_	1,350,000	)	178,285		51,697		(23,591)	1,556,391	10.82 %	3.87 %
2025		_	1,250,000	)	208,978		483,321		(35,616)	1,906,683	13.26 %	3.88 %
2026		_	700,000	)	62,058		17,858		(19,308)	760,608	5.29 %	4.17 %
2027		_	725,17	5	158,920		62,628		(44,335)	902,388	6.28 %	2.96 %
2028		_	1,460,65	5	79,717		23,426		(14,106)	1,549,692	10.78 %	4.48 %
2029		_	550,000	)	249,346		30,075		(2,472)	826,949	5.75 %	3.57 %
Thereafter			3,146,050	)	243,455		95,419		(59,792)	 3,425,132	23.82 %	4.09 %
Totals	\$	_	\$ 11,413,27	7 \$	2,469,188	\$	952,930	\$	(456,965)	\$ 14,378,430	100.00 %	
Weighted Avg Interest Rate <sup>(10)</sup>		_	3.6	7 %	3.16 %		3.39 %		2.89 %	3.59 %		
Weighted Avg Maturity Years			7	.9	5.1		7.4		4.8	7.5		
% Floating Rate Debt		100.00 %	13.6	5 %	30.83 %		22.76 %		37.93 %	16.43 %		

## **Debt by Local Currency**(1)

	and Cor	of Credit mmercial per <sup>(2)</sup>	1	Senior Unsecured Notes <sup>(3,4,5,6,7)</sup>	C Se	Consolidated Unconso		Share of onsolidated cured Debt	ated of Consolidated		Co	Combined Debt <sup>(9)</sup>		Investment Hedges <sup>(11)</sup>
United States	\$	_	\$	9,643,752	\$	1,376,848	\$	709,581	\$	(210,467)	\$	11,519,714	\$	
United Kingdom		_		1,356,705		_		_		_		1,356,705		1,732,329
Canada		_		412,820		1,092,340		243,349		(246,498)		1,502,011		487,878
Totals	\$	_	\$	11,413,277	\$	2,469,188	\$	952,930	\$	(456,965)	\$	14,378,430	\$	2,220,207

- (1) Represents principal amounts due excluding unamortized premiums/discounts or other fair value adjustments as reflected on the balance sheet.
- (2) Our unsecured commercial paper program and our unsecured revolving credit facility had a zero balance as of September 30, 2020. The unsecured revolving credit facility matures on July 19, 2022 (with an option to extend for two successive terms of six months each at our discretion). Available borrowing capacity of our unsecured revolving credit facility was \$3,000,000,000 as of September 30, 2020.
- (3) 2022 includes a \$860,000,000 unsecured term loan. The loan matures on April 1, 2022 and bears interest at LIBOR plus 1.20%.
- (4) 2023 includes a \$500,000,000 unsecured term loan and a CAD \$250,000,000 unsecured term loan (approximately \$187,645,000 USD at September 30, 2020). The loans mature on July 19, 2023. The interest rates on the loans are LIBOR + 0.9% for USD and CDOR + 0.9% for CAD.
- (5) 2027 includes CAD \$300,000,000 of 2.95% senior unsecured notes (approximately \$225,175,000 USD at September 30, 2020) that matures on January 15, 2027.
- (6) 2028 includes £550,000,000 of 4.80% senior unsecured notes (approximately \$710,655,000 USD at September 30, 2020). The notes mature on November 20, 2028.
- (7) Thereafter includes £500,000,000 of 4.50% senior unsecured notes (approximately \$646,050,000 USD at September 30, 2020). The notes mature on December 1, 2034.
- (8) In October, we extinguished \$20,790,000 of secured bonds due 2038, \$17,640,000 of secured bonds due 2040 and \$73,140,000 of secured bonds due 2041.
- (9) Excludes operating lease liabilities of \$320,044,000 and finance lease liabilities of \$107,798,000 related to ASC 842 adoption.
- (10) The interest rate on the unsecured revolving credit facility is 1-month LIBOR + 0.825%. Commercial paper, senior notes and secured debt average interest rate represents the face value note rate.
- (11) Represents notional value of foreign currency derivative contracts at end of period spot FX rates. The fair market value of the gains (losses) of these contracts is currently USD \$76,244,000, as represented in other assets (liabilities) on the balance sheet. We supplement our local currency debt with foreign currency derivative contracts to offset the translation and economic exposures related to our international investments. Currently, our foreign currency derivatives are comprised of forward contracts and cross-currency swaps.



Age: Current year, less the year built, adjusted for major renovations. Average age is weighted by pro rata NOI.

Cap-ex, Tenant Improvements, Leasing Commissions: Represents amounts incurred for: 1) recurring and non-recurring capital expenditures required to maintain and re-tenant our properties; 2) second generation tenant improvements; and 3) leasing commissions paid to third party leasing agents to secure new tenants.

Construction Conversion: Represents completed construction projects that were placed into service and began generating NOI.

**EBITDAR:** Earnings before interest, taxes, depreciation, amortization and rent. The company uses unaudited, periodic financial information provided solely by tenants/borrowers to calculate EBITDAR and has not independently verified the information.

**EBITDAR Coverage:** Represents the ratio of EBITDAR to contractual rent for leases or interest and principal payments for loans. EBITDAR coverage is a measure of a property's ability to generate sufficient cash flows for the operator/borrower to pay rent and meet other obligations. The coverage shown excludes properties that are unstabilized, closed or for which data is not available or meaningful.

**EBITDARM:** Earnings before interest, taxes, depreciation, amortization, rent and management fees. The company uses unaudited, periodic financial information provided solely by tenants/borrowers to calculate EBITDARM and has not independently verified the information.

**EBITDARM Coverage:** Represents the ratio of EBITDARM to contractual rent for leases or interest and principal payments for loans. EBITDARM coverage is a measure of a property's ability to generate sufficient cash flows for the operator/borrower to pay rent and meet other obligations, assuming that management fees are not paid. The coverage shown excludes properties that are unstabilized, closed or for which data is not available or meaningful.

**Health System:** Includes independent, assisted living, dementia care and long-term post-acute care properties subject to triple-net operating leases to or guaranteed by investment-grade health systems.

**Health System - Affiliated:** Outpatient medical properties are considered affiliated with a health system if one or more of the following conditions are met: 1) the land parcel is contained within the physical boundaries of a hospital campus; 2) the land parcel is located adjacent to the campus; 3) the building is physically connected to the hospital regardless of the land ownership structure; 4) a ground lease is maintained with a health system entity; 5) a master lease is maintained with a health system entity; 6) significant square footage is leased to a health system entity; 7) the property includes an ambulatory surgery center with a hospital partnership interest; or (8) a significant square footage is leased to a physician group that is either employed, directly or indirectly by a health system, or has a significant clinical and financial affiliation with the health system.

Long-Term/Post-Acute Care: Includes all skilled nursing, rehabilitation and long-term acute-care facilities where the majority of individuals require 24-hour nursing or medical care. Generally, these properties are licensed for Medicaid and/or Medicare reimbursement and are subject to triple-net operating leases. Most of these facilities focus on higher acuity patients and offer rehabilitation units specializing in cardiac, orthopedic, dialysis, neurological or pulmonary rehabilitation.

**MSA:** For the United States and Canada, we use the Metropolitan Statistical Area as defined by the U.S. Census Bureau and the Census Metropolitan Areas as defined by Statistics Canada, respectively. For the United Kingdom, we generally use the Metro Region as defined by EuroStat with Greater London defined as a 55-mile radius around the city's center.

**Occupancy:** Outpatient medical occupancy represents the percentage of total rentable square feet leased and occupied, including month-to-month leases, as of the date reported. Occupancy for all other property types represents average quarterly operating occupancy based on the most recent quarter of available data and excludes properties that are unstabilized, closed or for which data is not available or meaningful. The company uses unaudited, periodic financial information provided solely by tenants/borrowers to calculate occupancy and has not independently verified the information.

**Outpatient Medical:** Outpatient medical buildings include properties offering ambulatory medical services such as primary and secondary care, outpatient surgery, diagnostic procedures and rehabilitation. These properties are typically affiliated with a health system and may be located on a hospital campus. They are specifically designed and constructed for use by health care professionals to provide services to patients. They also include medical office buildings that typically contain sole and group physician practices and may provide laboratory and other specialty services.

**Seniors Housing Operating (SHO):** Includes independent, assisted living and dementia care properties in the U.S. and Canada and all care homes in the U.K. structured to take advantage of the REIT Investment Diversification and Empowerment Act of 2007.

**Seniors Housing Triple-net (SH-NNN):** Includes independent, assisted living, and dementia care properties in the U.S. and Canada and all care homes in the U.K. subject to triple-net operating leases and loans receivable.

Square Feet: Net rentable square feet calculated utilizing Building Owners and Managers Association measurement standards.

**Stable:** Generally, a triple-net rental property is considered stable (versus unstabilized or under development) when it has achieved EBITDAR coverage of 1.00x or greater for three consecutive months or, if targeted performance has not been achieved, 12 months following the budgeted stabilization date. Triple-net properties for which income is recognized on a cash basis and for which substantially all contractual rent during the period has not been collected are excluded from the stable portfolio. A seniors housing operating facility is considered stable upon the earliest of 90% occupancy, NOI at or above the underwritten target or 12 months past the underwritten stabilization date. Excludes assets held for sale and assets disposed of during the current quarter.

Unstabilized: An acquisition that does not meet the stable criteria upon closing or a construction property that has opened but not yet reached stabilization.

## **Supplemental Reporting Measures**

We believe that revenues and net income, as defined by U.S. generally accepted accounting principles ("U.S. GAAP"), are the most appropriate earnings measurements. However, we consider EBITDA, Adjusted EBITDA, REVPOR, SS REVPOR, NOI, In-Place NOI ("IPNOI") and SSNOI to be useful supplemental measures of our operating performance. Excluding EBITDA and Adjusted EBITDA, these supplemental measures are disclosed on our pro rata ownership basis. Pro rata amounts are derived by reducing consolidated amounts for minority partners' noncontrolling ownership interests and adding our minority ownership share of unconsolidated amounts. We do not control unconsolidated investments. While we consider pro rata disclosures useful, they may not accurately depict the legal and economic implications of our joint venture arrangements and should be used with caution.

We define NOI as total revenues, including tenant reimbursements, less property operating expenses. Property operating expenses represent costs associated with managing, maintaining and servicing tenants for our properties. These expenses include, but are not limited to, propertyrelated payroll and benefits, property management fees paid to operators, marketing, housekeeping, food service, maintenance, utilities, property taxes and insurance. General and administrative expenses represent costs unrelated to property operations or transaction costs. These expenses include, but are not limited to, payroll and benefits, professional services, office expenses and depreciation of corporate fixed assets. IPNOI represents NOI excluding interest income, other income and non-IPNOI and adjusted for timing of current quarter portfolio changes such as acquisitions, development conversions, segment transitions, dispositions and investments held for sale. SSNOI is used to evaluate the operating performance of our properties using a consistent population which controls for changes in the composition of our portfolio. As used herein, same store is generally defined as those revenue-generating properties in the portfolio for the relevant year-over-year reporting periods. Acquisitions and development conversions are included in the same store amounts five full quarters after acquisition or being placed into service. Land parcels, loans and sub-leases, as well as any properties sold or classified as held for sale during the period, are excluded from the same store amounts. Redeveloped properties (including major refurbishments of a Seniors Housing Operating property where 20% or more of units are simultaneously taken out of commission for 30 days or more or Outpatient Medical properties undergoing a change in intended use) are excluded from the same store amounts until five full quarters post completion of the redevelopment. Properties undergoing operator transitions and/or segment transitions are also excluded from the same store amounts until five full quarters post completion of the operator transition or segment transition. In addition, properties significantly impacted by force majeure, acts of God or other extraordinary adverse events are excluded from same store amounts until five full quarters after the properties are placed back into service. SSNOI excludes non-cash NOI and includes adjustments to present consistent property ownership percentages and to translate Canadian properties and UK properties using a consistent exchange rate. Normalizers include adjustments that in management's opinion are appropriate in considering SSNOI, a supplemental, non-GAAP performance measure. None of these adjustments, which may increase or decrease SSNOI, are reflected in our financial statements prepared in accordance with U.S. GAAP. Significant normalizers (defined as any that individually exceed 0.50% of SSNOI growth per property type) are separately disclosed and explained. We believe NOI, IPNOI and SSNOI provide investors relevant and useful information because they measure the operating performance of our properties at the property level on an unleveraged basis. We use NOI, IPNOI and SSNOI to make decisions about resource allocations and to assess the property level performance of our properties.

REVPOR represents the average revenues generated per occupied room per month at our Seniors Housing Operating properties. It is calculated as our pro rata version of total resident fees and services revenues from the income statement divided by average monthly occupied room days. SS REVPOR is used to evaluate the REVPOR performance of our properties under a consistent population which eliminates changes in the composition of our portfolio. It is based on the same pool of properties used for SSNOI and includes any revenue normalizations used for SSNOI. We use REVPOR and SS REVPOR to evaluate the revenue-generating capacity and profit potential of our Seniors Housing Operating portfolio independent of fluctuating occupancy rates. They are also used in comparison against industry and competitor statistics, if known, to evaluate the quality of our Seniors Housing Operating portfolio.

We measure our credit strength both in terms of leverage ratios and coverage ratios. The leverage ratios indicate how much of our balance sheet capitalization is related to long-term debt, net of cash and Internal Revenue Code ("IRC") Section 1031 deposits. We expect to maintain capitalization ratios and coverage ratios sufficient to maintain a capital structure consistent with our current profile. The ratios are based on EBITDA and Adjusted EBITDA. EBITDA is defined as earnings (net income per income statement) before interest expense, income taxes, depreciation and amortization. Adjusted EBITDA is defined as EBITDA excluding unconsolidated entities and including adjustments for stockbased compensation expense, provision for loan losses, gains/losses on extinguishment of debt, gains/losses/impairments on properties, gains/losses on derivatives and financial instruments, other expenses, additional other income and other impairment charges. We believe that EBITDA and Adjusted EBITDA, along with net income, are important supplemental measures because they provide additional information to assess and evaluate the performance of our operations. We primarily use these measures to determine our interest coverage ratio, which represents EBITDA and Adjusted EBITDA divided by total interest, and our fixed charge coverage ratio, which represents EBITDA and Adjusted EBITDA divided by fixed charges. Fixed charges include total interest and secured debt principal amortization. Our leverage ratios include net debt to Adjusted EBITDA, book capitalization, undepreciated book capitalization and market capitalization. Book capitalization represents the sum of net debt (defined as total long-term debt, excluding operating lease liabilities, less cash and cash equivalents and any IRC Section 1031 deposits), total equity and redeemable noncontrolling interests. Undepreciated book capitalization represents book capitalization adjusted for accumulated depreciation and amortization. Market capitalization represents book capitalization adjusted for the fair market value of our common stock. Our leverage ratios are defined as the proportion of net debt to total capitalization.

Our supplemental reporting measures and similarly entitled financial measures are widely used by investors, equity and debt analysts and rating agencies in the valuation, comparison, rating and investment recommendations of companies. Our management uses these financial measures to facilitate internal and external comparisons to historical operating results and in making operating decisions. Additionally, these measures are utilized by the Board of Directors to evaluate management. None of the supplemental reporting measures represent net income or cash flow provided from operating activities as determined in accordance with U.S. GAAP and should not be considered as alternative measures of profitability or liquidity. Finally, the supplemental reporting measures, as defined by us, may not be comparable to similarly entitled items reported by other real estate investment trusts or other companies. Multi-period amounts may not equal the sum of the individual quarterly amounts due to rounding.

(dollars in thousands)

## **Non-GAAP Reconciliations**

NOI Reconciliation	3Q19	4Q19	1Q20	2Q20	3Q20
Net income (loss)	\$ 647,932	\$ 240,136	\$ 329,380	\$ 159,216	\$ 394,978
Loss (gain) on real estate dispositions, net	(570,250)	(12,064)	(262,824)	(155,863)	(484,304)
Loss (income) from unconsolidated entities	(3,262)	(57,420)	3,692	(1,332)	5,981
Income tax expense (benefit)	3,968	(4,832)	5,442	2,233	2,003
Other expenses	6,186	16,042	6,292	19,411	11,544
Impairment of assets	18,096	98	27,827	75,151	23,313
Provision for loan losses	_	_	7,072	1,422	2,857
Loss (gain) on extinguishment of debt, net	65,824	2,612	_	249	33,004
Loss (gain) on derivatives and financial instruments, net	1,244	(5,069)	7,651	1,434	1,395
General and administrative expenses	31,019	26,507	35,481	34,062	31,003
Depreciation and amortization	272,445	262,644	274,801	265,371	255,532
Interest expense	137,343	131,648	142,007	126,357	124,851
Consolidated net operating income	610,545	600,302	576,821	527,711	402,157
NOI attributable to unconsolidated investments <sup>(1)</sup>	21,957	22,031	21,150	20,871	13,659
NOI attributable to noncontrolling interests <sup>(2)</sup>	(42,356)	(41,035)	(38,017)	(30,369)	(28,024)
Pro rata net operating income (NOI) <sup>(3)</sup>	\$ 590,146	\$ 581,298	\$ 559,954	\$ 518,213	\$ 387,792

## **In-Place NOI Reconciliation**

At Welltower pro rata ownership	Seniors Housing Operating		Seniors Housing Triple-net		Outpatient Medical		Health System		Long-Term /Post-Acute Care		Corporate		Tota	al
Revenues	\$	726,133	\$	100,054	\$	170,733	\$	42,445	\$	(37,274)	\$	2,966	\$ 1,005	5,057
Property operating expenses	(!	550,755)		(7,353)		(52,312)		(20)		(5,107)		(1,718)	(617	7,265)
NOI <sup>(3)</sup>		175,378		92,701		118,421		42,425		(42,381)		1,248	387	7,792
Adjust:														
Interest income		(113)		(6,552)		(760)		_		(9,325)		_	(16	5,750)
Other income		(977)		(930)		(966)		_		(190)		(2,966)	(6	5,029)
Sold / held for sale		(5,216)		(27)		(9,039)		_		(1,082)		_	(15	5,364)
Developments / land		838		_		78		_		_		_		916
Non In-Place NOI <sup>(4)</sup>		(3,849)		17,066		(3,667)		(5,969)		97,815		1,718	103	3,114
Total adjustments		(9,317)		9,557		(14,354)		(5,969)		87,218		(1,248)	65	5,887
In-Place NOI		166,061		102,258		104,067		36,456		44,837		_	453	3,679
Annualized In-Place NOI	\$	664,244	\$	409,032	\$	416,268	\$	145,824	\$	179,348	\$		\$ 1,814	1,716

## **Same Store Property Reconciliation**

	Seniors Housing Operating	Seniors Housing Triple-net	Outpatient Medical	Health System	Long-Term /Post-Acute Care	Total
Total properties	599	340	370	215	136	1,660
Recent acquisitions/ development conversions <sup>(5)</sup>	(25)	(8)	(60)	_	_	(93)
Under development	(25)	(5)	(2)	_	_	(32)
Under redevelopment <sup>(6)</sup>	(10)	_	(2)	_	(1)	(13)
Current held for sale	(8)	(1)	(4)	_	(1)	(14)
Land parcels, loans and sub-leases	(10)	(10)	(8)	_	(7)	(35)
Transitions <sup>(7)</sup>	(9)	(6)	_	_	(3)	(18)
Same store properties	512	310	294	215	124	1,455

- $(1) \ \ Represents \ Well tower's \ interests \ in joint \ ventures \ where \ Well tower \ is \ the \ minority \ partner.$
- (2) Represents minority partners' interests in joint ventures where Welltower is the majority partner.
- (3) Represents Welltower's pro rata share of NOI. See page 15 for more information.
- (4) Primarily represents non-cash NOI.
- (5) Acquisitions and development conversions will enter the same store pool 5 full quarters after acquisition or certificate of occupancy, respectively.
- (6) Redevelopment properties will enter the same store pool after 5 full quarters of operations post redevelopment completion.
- (7) Transitioned properties will enter the same store pool after 5 full quarters of operations with the new operator in place or under the new structure.

# **Supplemental Reporting Measures**

(dollars in thousands at Welltower pro rata ownership)

Non-cash NOI on same store properties   \$250.468   \$239.508   \$239.508   \$179.508   \$170.508   \$10.008	Same Store NOI Reconciliation		3Q19	_	4Q19		1Q20		2Q20		3Q20	Y/o/Y
Non-ash NOI on same store properties   1,3880   (850)   (866)   (976)   (1,008)   (1	Seniors Housing Operating	Φ.	050 400	φ.	020 500	ф	020 457	φ.	170 - 44	φ.	47E 070	
Note attributable to non-same store properties   1,539   822   1,280   2,103   488   498   2,103   498   498   2,103   498   498   2,103   498   498   2,103   498   498   2,103   498   498   2,103   498   498   2,103   498   498   2,103   498   498   2,103   498   498   2,103   498   498   2,103   498   498   2,103   498		<b>Þ</b>		Ф		Ф		<b>Þ</b>		<b>Þ</b>		
Currency and ownership adjustments   1,539	• •				` ,		, ,		, ,		, , ,	
Other normalizing adjustments <sup>2)</sup> Quality         1,097         4,67         10,003         9,003           SSNOI <sup>3</sup> 20,777         21,528         24,507         10,462         10,610         10,71         31,31         977         15,650         10,610         10,610         10,71         31,31         977         15,650         10,610									, , ,			
Semior Husing Triple-net   113,359   115,950   84,015   110,361   92,701   103,001   103,001   103,000   113,359   115,950   84,015   110,361   92,701   100,001   100,001   100,000   1												
Non-cash NOI on same store properties				_	, , ,			_		_		(27.3)%
Non-ash NOI on same store properties   (5.459)   (4.739)   (12.001   (2.889)   (17.686)   (10.0000   (11.000	Seniors Housing Triple-net											
Note	NOI		113,359		115,950		84,015		110,361		92,701	
Currency and ownership adjustments for lease restructuring (4)         1,010         17.1         31.3         977         1.35           Normalizing adjustments for lease restructuring (4)         (830)         (830)         (830)         (830)         (830)         -           Other normalizing adjustments (2)         (233)         37,058         97,768         96,647         95,893           SNOI         95,953         37,058         97,768         96,647         95,893           Outpatient Medical         117,728         124,186         135,426         127,840         118,421           NOI as no same store properties         (1,912)         (2,298)         (1,670)         (1,135)         (1,438)           NOI as no same store properties         (20,252)         (22,749)         (36,234)         (34,560)         (27,305)           Currency and ownership adjustments (3)         (11,316)         (11,316)         (11,316)         (11,316)         (11,316)         (11,316)         (11,316)         (11,316)         (11,316)         (11,316)         (11,316)         (32,234)         (34,560)         (27,305)           SNOI         43,016         43,016         42,798         85,615         85,929         84,879           NOI as thibutable to non-same store properties<	Non-cash NOI on same store properties		(5,459)		(4,739)		12,001		(2,889)		17,658	
Name	NOI attributable to non-same store properties		(11,894)		(13,314)		3,128		(12,624)		(14,601)	
Obte normalizing adjustments (°)         (233)         (186)         (859)         1,652         —           SNOI         95,953         97,058         97,068         96,647         95,83           Obtapatient Medical         117,728         124,186         135,426         127,840         118,421           Noil actinibutable to non-same store properties         (1,912)         (2,298)         (1,670)         (1,350)         (27,30)           Oli attributable to non-same store properties         (20,252)         (22,49)         (36,234)         (34,500)         (37,30)           Currency and ownership adjustments (°)         (11,316)         (11,915)         (11,875)         (5290)         (4,741)           Oblication of main and store properties         (10,70)         (1,305)         36,20         92,60         (58,60)           SNOI         43,016         43,016         42,798         42,426         42,425           Noil attributable to non-same store properties         (6,858)         (6,694)         (6,670)         (6,626)         5,590           Noil attributable to non-same store properties         (538)         35,800         35,799         35,800         36,456           Noil attributable to non-same store properties         (3,698)         (3,493)         (	Currency and ownership adjustments <sup>(1)</sup>		1,010		171		313		977		135	
SNOI   95,953   97,058   97,768   96,647   95,893   90,000   90,	Normalizing adjustments for lease restructuring <sup>(4)</sup>		(830)		(830)		(830)		(830)		_	
Note   117,728   124,186   135,426   127,840   118,421   120,000	Other normalizing adjustments <sup>(2)</sup>		(233)		(180)		(859)		1,652			
NOI         117,728         124,186         135,426         127,840         118,421           Non-cash NOI on same store properties         (1,912)         (2,298)         (1,670)         (1,135)         (1,438)           NOI attributable to non-same store properties         (20,252)         (22,749)         (36,234)         (34,560)         (27,305)           Currency and ownership adjustments <sup>(2)</sup> (11,316)         (11,915)         (11,875)         (5,290)         (4,741)           Other normalizing adjustments <sup>(2)</sup> (170)         (1,305)         85,615         85,929         84,879           SSNOI         84,078         85,919         85,615         85,929         84,879           NOI         43,016         43,016         42,798         42,426         42,425           NOI attributable to non-same store properties         (530)         (530)         (108)         —         —           NOI attributable to non-same store properties         (530)         (530)         (30,89)         35,799         35,800         36,456           NOI attributable to non-same store properties         (3,698)         (3,493)         (3,232)         (3,433)         (7,231)           NOI attributable to non-same store properties         (18,629)         (11,909)	SSNOI		95,953		97,058		97,768		96,647		95,893	(0.1)%
Non-cash NOI on same store properties   (1,912)   (2,298)   (1,670)   (1,135)   (1,438)   (30,136	Outpatient Medical											
Nol attributable to non-same store properties   (20,252)   (22,749)   (36,234)   (34,560)   (27,305)   (27,3	NOI		117,728		124,186		135,426		127,840		118,421	
Currency and ownership adjustments <sup>(1)</sup> (11,316)         (11,915)         (11,875)         (5,290)         (4,741)           Other normalizing adjustments <sup>(2)</sup> (170)         (1,305)         (32)         (926)         (58)           SSNOI         84,078         85,919         85,615         85,929         84,879           Health System           NOI         43,016         43,016         42,798         42,426         42,425           Non-cash NOI on same store properties         (6,858)         (6,694)         (6,670)         (6,626)         (5,969)           NOI attributable to non-same store properties         (530)         (530)         (108)         —         —           Other normalizing adjustments <sup>(2)</sup> 10         8         (221)         —         —           SSNOI         58,523         35,800         35,799         35,800         36,456           Long-Term/Post-Acute Care           NOI         64,862         58,253         57,964         57,789         (42,381)           Non-cash NOI on same store properties         (3,698)         (3,493)         (3,232)         (3,433)         97,762           Currency and ownership adjustments <sup>(3)</sup> 6         5 <td< td=""><td>Non-cash NOI on same store properties</td><td></td><td>(1,912)</td><td></td><td>(2,298)</td><td></td><td>(1,670)</td><td></td><td>(1,135)</td><td></td><td>(1,438)</td><td></td></td<>	Non-cash NOI on same store properties		(1,912)		(2,298)		(1,670)		(1,135)		(1,438)	
Other normalizing adjustments <sup>(2)</sup> (170)         (1,305)         (32)         (926)         (58)           SSNOI         84,078         85,919         85,615         85,929         84,879           Health System         Value of the state o	NOI attributable to non-same store properties		(20,252)		(22,749)		(36,234)		(34,560)		(27,305)	
Other normalizing adjustments <sup>(2)</sup> (170)         (1,305)         (32)         (926)         (58)           SSNOI         84,078         85,919         85,615         85,929         84,879           Health System         Value of the state o	Currency and ownership adjustments <sup>(1)</sup>		(11,316)		(11,915)		(11,875)		(5,290)		(4,741)	
SSNOI   SSNO	· · ·		(170)				(32)		, , ,		, , ,	
No			· ,	_				_	, ,			1.0 %
NOI         43,016         43,016         42,798         42,426         42,426           Non-cash NOI on same store properties         (6,858)         (6,694)         (6,670)         (6,626)         (5,969)           NOI attributable to non-same store properties         (530)         (530)         (108)         —         —           Other normalizing adjustments <sup>(2)</sup> 10         8         (221)         —         —           SSNOI         35,638         35,800         35,799         35,800         36,456           Long-Term/Post-Acute Care         8         (221)         —         —           NOI         64,862         58,253         57,964         57,789         (42,381)           Non-cash NOI on same store properties         (3,698)         (3,493)         (3,232)         (3,433)         97,762           NOI attributable to non-same store properties         (18,629)         (11,999)         (11,349)         (11,383)         (12,315)           Currency and ownership adjustments <sup>(2)</sup> 6         5         3         28         21           Normalizing adjustments for lease restructuring <sup>(5)</sup> (565)         (565)         (565)         5         3         3         3,087         23,087			,		,		,		,		,	
Non-cash NOI on same store properties         (6,858)         (6,694)         (6,670)         (6,626)         (5,969)           NOI attributable to non-same store properties         (530)         (530)         (108)         —         —           Other normalizing adjustments <sup>(2)</sup> 10         8         (221)         —         —           SNOI         35,638         35,800         35,799         35,800         36,456           Long-Term/Post-Acute Care           NOI         64,862         58,253         57,964         57,789         (42,381)           Non-cash NOI on same store properties         (3,698)         (3,493)         (3,232)         (3,433)         97,762           NOI attributable to non-same store properties         (18,629)         (11,909)         (11,349)         (11,383)         (12,315)           Currency and ownership adjustments for lease restructuring <sup>(5)</sup> (565)         (565)         (565)         5         32         84         21           Normalizing adjustments for lease restructuring <sup>(6)</sup> (565)         (565)         (565)         5         32         84         21           Normalizing adjustments <sup>(2)</sup> 2         269         7         —         —         —	•		43.016		43.016		42.798		42.426		42.425	
Nol attributable to non-same store properties									,		,	
Other normalizing adjustments(2)         10         8         (221)         —         —           SNOI         35,638         35,800         35,799         35,800         36,456           Long-Term/Post-Acute Care           NOI         64,862         58,253         57,964         57,789         (42,381)           Non-cash NOI on same store properties         (3,698)         (3,493)         (3,232)         (3,433)         97,762           NOI attributable to non-same store properties         (18,629)         (11,909)         (11,349)         (11,383)         (12,315)           Currency and ownership adjustments for lease restructuring(5)         6         5         32         84         21           Normalizing adjustments for lease restructuring(5)         269         7         —         —         —           Other normalizing adjustments(2)         269         7         —         —         —           SNOI         712         385         294         253         1,248           NOI attributable to non-same store properties         (712)         (385)         (294)         (253)         (1,248)           Non-cash NOI on same store properties         (712)         (385)         559,954         518,213         387					, ,				(0,020)		(0,000)	
SSNOI         35,638         35,800         35,799         35,800         36,456           Long-Term/Post-Acute Care         Value         V	·		, ,		, ,		, ,					
Nol		_		_		_		_	25 900	_	26.456	2.3 %
NOI         64,862         58,253         57,964         57,789         (42,381)           Non-cash NOI on same store properties         (3,698)         (3,493)         (3,232)         (3,433)         97,762           NOI attributable to non-same store properties         (18,629)         (11,909)         (11,349)         (11,383)         (12,315)           Currency and ownership adjustments for lease restructuring (5)         (565)         (565)         (565)         —         —           Other normalizing adjustments (2)         269         7         —         —         —           SSNOI         42,245         42,298         42,850         43,057         43,087           Corporate           NOI         712         385         294         253         1,248           NOI attributable to non-same store properties         (712)         (385)         (294)         (253)         (1,248)           SSNOI         —         —         —         —         —         —         —           Total           NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)			33,036		33,800		33,199		33,800		30,430	2.5 //
Non-cash NOI on same store properties         (3,698)         (3,493)         (3,232)         (3,433)         97,762           NOI attributable to non-same store properties         (18,629)         (11,909)         (11,349)         (11,383)         (12,315)           Currency and ownership adjustments (1)         6         5         32         84         21           Normalizing adjustments for lease restructuring (1)         (565)         (565)         (565)             Other normalizing adjustments (2)         269         7              SSNOI         42,245         42,298         42,850         43,057         43,087           Corporate           NOI         712         385         294         253         1,248           NOI attributable to non-same store properties         (712)         (385)         (294)         (253)         (1,248)           SSNOI         -         -         -         -         -         -         -           Total           NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)<	- ,		64.060		E0 0E0		E7.064		E7 700		(40.204)	
NOI attributable to non-same store properties (18,629) (11,909) (11,349) (11,383) (12,315) Currency and ownership adjustments (1) 6 5 32 84 21 Normalizing adjustments for lease restructuring (5) (565) (565) (565) — — — Other normalizing adjustments (2) 269 7 — — — — — SSNOI 42,245 42,298 42,850 43,057 43,087    Corporate  NOI 712 385 294 253 1,248 NOI attributable to non-same store properties (712) (385) (294) (253) (1,248) SSNOI — — — — — — — — — — — — — — — — — — —											,	
Currency and ownership adjustments <sup>(1)</sup> 6         5         32         84         21           Normalizing adjustments for lease restructuring <sup>(5)</sup> (565)         (565)         (565)         —         —           Other normalizing adjustments <sup>(2)</sup> 269         7         —         —         —           SSNOI         42,245         42,298         42,850         43,057         43,087           Corporate           NOI         712         385         294         253         1,248           NOI attributable to non-same store properties         (712)         (385)         (294)         (253)         (1,248)           SSNOI         —         —         —         —         —         —         —           Total           NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,2	• •		,		,		,					
Normalizing adjustments for lease restructuring <sup>(5)</sup> (565) (565) (565) — — — — Other normalizing adjustments <sup>(2)</sup> 269 7 — — — — — SSNOI 42,245 42,298 42,850 43,057 43,087    Corporate  NOI 712 385 294 253 1,248   NOI attributable to non-same store properties (712) (385) (294) (253) (1,248)   SSNOI — — — — — — — — — — — — — — — — — — —	·				, ,							
Other normalizing adjustments <sup>(2)</sup> 269         7         —         —         —           SSNOI         42,245         42,298         42,850         43,057         43,087           Corporate           NOI         712         385         294         253         1,248           NOI attributable to non-same store properties         (712)         (385)         (294)         (253)         (1,248)           SSNOI         —         —         —         —         —         —           Total           NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,250)         (2,126)         (4,127)           Normalizing adjustments, net         (1,539)         (3,962)         (2,040)         (1,707)         (1,049)									- 04			
SSNOI         42,245         42,298         42,850         43,057         43,087           Corporate         NOI         712         385         294         253         1,248           NOI attributable to non-same store properties         (712)         (385)         (294)         (253)         (1,248)           SSNOI         —         —         —         —         —         —           Total           NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,250)         (2,126)         (4,127)           Normalizing adjustments, net         (1,539)         (3,962)         (2,040)         (1,707)         (1,049)			, ,		` ,		(000)		_		_	
Corporate           NOI         712         385         294         253         1,248           NOI attributable to non-same store properties         (712)         (385)         (294)         (253)         (1,248)           SSNOI         —         —         —         —         —         —           Total           NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,250)         (2,126)         (4,127)           Normalizing adjustments, net         (1,539)         (3,962)         (2,040)         (1,707)         (1,049)		_		_		_	42.850	_	43.057		43.087	2.0 %
NOI         712         385         294         253         1,248           NOI attributable to non-same store properties         (712)         (385)         (294)         (253)         (1,248)           SSNOI         —         —         —         —         —         —           Total           NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,250)         (2,126)         (4,127)           Normalizing adjustments, net         (1,539)         (3,962)         (2,040)         (1,707)         (1,049)			,		.2,200		.2,000		.0,00.		.0,00.	2.0 %
NOI attributable to non-same store properties         (712)         (385)         (294)         (253)         (1,248)           SSNOI         —         —         —         —         —         —           Total           NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,250)         (2,126)         (4,127)           Normalizing adjustments, net         (1,539)         (3,962)         (2,040)         (1,707)         (1,049)			712		385		294		253		1 248	
SSNOI         —         —         —         —         —           Total           NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,250)         (2,126)         (4,127)           Normalizing adjustments, net         (1,539)         (3,962)         (2,040)         (1,707)         (1,049)												
NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,250)         (2,126)         (4,127)           Normalizing adjustments, net         (1,539)         (3,962)         (2,040)         (1,707)         (1,049)	• •				, ,	_			-		(±,± .5)	
NOI         590,146         581,298         559,954         518,213         387,792           Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,250)         (2,126)         (4,127)           Normalizing adjustments, net         (1,539)         (3,962)         (2,040)         (1,707)         (1,049)												
Non-cash NOI on same store properties         (21,807)         (18,074)         (437)         (15,059)         107,005           NOI attributable to non-same store properties         (79,348)         (72,012)         (70,688)         (75,426)         (68,696)           Currency and ownership adjustments <sup>(1)</sup> (8,761)         (10,917)         (10,250)         (2,126)         (4,127)           Normalizing adjustments, net         (1,539)         (3,962)         (2,040)         (1,707)         (1,049)			590.146		581.298		559.954		518.213		387.792	
NOI attributable to non-same store properties $(79,348)$ $(72,012)$ $(70,688)$ $(75,426)$ $(68,696)$ Currency and ownership adjustments <sup>(1)</sup> $(8,761)$ $(10,917)$ $(10,250)$ $(2,126)$ $(4,127)$ Normalizing adjustments, net $(1,539)$ $(3,962)$ $(2,040)$ $(1,707)$ $(1,049)$												
Currency and ownership adjustments <sup>(1)</sup> $(8,761)$ $(10,917)$ $(10,250)$ $(2,126)$ $(4,127)$ Normalizing adjustments, net $(1,539)$ $(3,962)$ $(2,040)$ $(1,707)$ $(1,049)$	• •		, , ,				, ,		,			
Normalizing adjustments, net (1,539) (3,962) (2,040) (1,707) (1,049)	·		, ,				, ,					
			,				, , ,					
SSNOI \$ 478,691 \$ 476,333 \$ 476,539 \$ 423,895 \$ 420,925 (	SSNOI	\$		\$		\$		\$		\$	420,925	(12.1)%

<sup>(1)</sup> Includes adjustments to reflect consistent property ownership percentages, to translate Canadian properties at a USD/CAD rate of 1.32 and to translate UK properties at a GBP/USD rate of 1.30.

<sup>(2)</sup> Represents aggregate normalizing adjustments which are individually less than 0.50% of SSNOI growth per property type.

<sup>(3)</sup> SHO SSNOI includes expenses that are directly attributable to the COVID-19 pandemic net of any reimbursements.

(4) Represents normalizing adjustment related to lease restructuring associated with one Seniors Housing Triple-net lease.

<sup>(5)</sup> Represents normalizing adjustment related to lease restructuring associated with one Long-Term/Post-Acute lease.

## **Supplemental Reporting Measures**

(dollars in thousands, except REVPOR, SS REVPOR and SSNOI/unit)

SHO REVPOR Reconciliation	United States		United Kingdom	Canada			Total		
Consolidated SHO revenues	\$ 556,042	\$	80,935	\$	105,088	\$	742,065		
Unconsolidated SHO revenues attributable to Welltower <sup>(1)</sup>	21,817		_		20,751		42,568		
SHO revenues attributable to noncontrolling interests (2)	(27,738)		(7,498)		(23,264)		(58,500)		
Pro rata SHO revenues <sup>(3)</sup>	550,121		73,437		102,575		726,133		
SHO interest and other income	(1,065)		5		(30)		(1,090)		
SHO revenues attributable to sold and held for sale properties	(23,206)		_		_		(23,206)		
Currency and ownership adjustments <sup>(4)</sup>	<u> </u>		441		1,285		1,726		
SHO local revenues	525,850		73,883		103,830		703,563		
Average occupied units/month	27,846		2,743		12,290		42,879		
REVPOR/month in USD	\$ 6,243	\$	8,905	\$	2,793	\$	5,425		
REVPOR/month in local currency <sup>(4)</sup>	 	£	6,850	\$	3,675				

## Reconciliations of SHO SS REVPOR Growth, SSNOI Growth and SSNOI/Unit

	United	States	United	Kingdom	Canada				Total		
	3Q19	3Q20	3Q19	3Q20	3Q19	3Q2	0		3Q19	3Q20	
SHO SS REVPOR Growth											
Consolidated SHO revenues	\$ 641,395	\$ 556,042	\$ 79,834	\$ 80,935	\$ 114,267	\$ 105,0	880	\$	835,496	\$ 742,065	
Unconsolidated SHO revenues attributable to $WELL^{(1)}$	21,767	21,817	_	_	21,169	20,	751		42,936	42,568	
SHO revenues attributable to noncontrolling interests $\!\!\!^{(2)}$	(40,690)	(27,738)	(6,954)	(7,498)	(25,537)	(23,	264)		(73,181)	(58,500)	
SHO pro rata revenues <sup>(3)</sup>	622,472	550,121	72,880	73,437	109,899	102,	575		805,251	726,133	
Non-cash revenues on same store properties	(900)	(849)	(4)	_	_		_		(904)	(849)	
Revenues attributable to non-same store properties	(78,946)	(62,105)	(11,133)	(11,769)	(4,367)	(2,	737)		(94,446)	(76,611)	
Currency and ownership adjustments <sup>(4)</sup>	77	_	3,356	375	383	1,3	252		3,816	1,627	
Other normalizing adjustments <sup>(5)</sup>	790	(1,509)	13	. <u> </u>					803	(1,509)	
SHO SS revenues <sup>(6)</sup>	543,493	485,658	65,112	62,043	105,915	101,0	090		714,520	648,791	
Avg. occupied units/month <sup>(7)</sup>	27,952	25,309	2,580	2,347	12,739	12,0	049		43,271	39,705	
SHO SS REVPOR <sup>(8)</sup>	\$ 6,428	\$ 6,344	\$ 8,344	\$ 8,740	\$ 2,749	\$ 2,	774	\$	5,459	\$ 5,402	
SS REVPOR YOY growth		(1.3)%		4.7 %			0.9 %			(1.0)%	
SHO SSNOI Growth											
Consolidated SHO NOI	\$ 192,140	\$ 125,856	\$ 20,322	\$ 19,802	\$ 41,693	\$ 28,	703	\$	254,155	\$ 174,361	
Unconsolidated SHO NOI attributable to WELL <sup>(1)</sup>	7,807	4,836	_	_	8,627	7,	487		16,434	12,323	
SHO NOI attributable to noncontrolling interests <sup>(2)</sup>	(9,740)	(3,753)	(986)	(1,361)	(9,394)	(6,	192)		(20,120)	(11,306)	
SHO pro rata NOI <sup>(3)</sup>	190,207	126,939	19,336	18,441	40,926	29,9	998		250,469	175,378	
Non-cash NOI on same store properties	(3,881)	(1,019)	1	11	_		_		(3,880)	(1,008)	
NOI attributable to non-same store properties	(23,447)	(10,421)	(2,831)	(2,567)	(1,053)	(:	239)		(27,331)	(13,227)	
Currency and ownership adjustments <sup>(4)</sup>	500	_	891	96	148	;	362		1,539	458	
Other normalizing adjustments <sup>(5)</sup>	(33)	(991)	13	_	_		_		(20)	(991)	
SHO pro rata SSNOI <sup>(6)</sup>	\$ 163,346	\$ 114,508	\$ 17,410	\$ 15,981	\$ 40,021	\$ 30,	121	\$	220,777	\$ 160,610	
SHO SSNOI growth		(29.9)%		(8.2)%		(2	4.7)%			(27.3)%	
SHO SSNOI/Unit											
Trailing four quarters' SSNOI <sup>(6)</sup>		\$ 550,474		\$ 61,911		\$ 140,				\$ 752,837	
Average units in service <sup>(9)</sup>		32,917		3,163	•	14,				50,445	
SSNOI/unit in USD SSNOI/unit in local currency <sup>(4)</sup>		\$ 16,723		\$ 19,574 £ 15,057	•	\$ 9,	777			\$ 14,924	
33NOT WITE IT local currency				13,037	:	Ψ 12,0	504				

- $(1) \ Represents \ Well tower's \ interests \ in joint \ ventures \ where \ Well tower \ is \ the \ minority \ partner.$
- (2) Represents minority partners' interests in joint ventures where Welltower is the majority partner.

  (3) Represents SHO revenues/NOI at Welltower pro rata ownership. See pages 15 & 22 for more information.
- (4) Includes where appropriate adjustments to reflect consistent property ownership percentages, to translate Canadian properties at a USD/CAD rate of 1.32 and to translate UK properties at a GBP/USD rate of 1.30.
- (5) Represents aggregate normalizing adjustments which are individually less than .50% of SSNOI growth.
  (6) Represents SS SHO revenues/SSNOI at Welltower pro rata ownership. See page 22 for more information.
- (7) Represents average occupied units for SS properties related solely to referenced country on a pro rata basis.
- (8) Represents pro rata SS average revenues generated per occupied room per month.
- (9) Represents average units in service for SS properties related solely to referenced country on a pro rata basis.

## Forward-Looking Statement and Risk Factors

## **Forward-Looking Statements and Risk Factors**

This document contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. When Welltower uses words such as "may," "will," "intend," "should," "believe," "expect," "anticipate," "project," "pro forma," "estimate" or similar expressions that do not relate solely to historical matters, Welltower is making forward-looking statements. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties that may cause Welltower's actual results to differ materially from Welltower's expectations discussed in the forward-looking statements. This may be a result of various factors, including, but not limited to: the duration and scope of the COVID-19 pandemic; the impact of the COVID-19 pandemic on occupancy rates and on the operations of Welltower and its operators/tenants; actions governments take in response to the COVID-19 pandemic, including the introduction of public health measures and other regulations affecting Welltower's properties and the operations of Welltower and its operators/tenants; the effects of health and safety measures adopted by Welltower and its operators/tenants related to the COVID-19 pandemic; increased operational costs as a result of health and safety measures related to COVID-19; the impact of the COVID-19 pandemic on the business and financial condition of operators/tenants and their ability to make payments to Welltower; disruptions to Welltower's property acquisition and disposition activity due to economic uncertainty caused by COVID-19; general economic uncertainty in key markets as a result of the COVID-19 pandemic and a worsening of global economic conditions or low levels of economic growth; the status of capital markets, including availability and cost of capital; uncertainty from the expected discontinuance of LIBOR and the transition to any other interest rate benchmark; issues facing the health care industry, including compliance with, and changes to, regulations and payment policies, responding to government investigations and punitive settlements and operators'/ tenants' difficulty in cost effectively obtaining and maintaining adequate liability and other insurance; changes in financing terms; competition within the health care and seniors housing industries; negative developments in the operating results or financial condition of operators/tenants, including, but not limited to, their ability to pay rent and repay loans; Welltower's ability to transition or sell properties with profitable results; the failure to make new investments or acquisitions as and when anticipated; natural disasters and other acts of God affecting Welltower's properties; Welltower's ability to re-lease space at similar rates as vacancies occur; Welltower's ability to timely reinvest sale proceeds at similar rates to assets sold; operator/tenant or joint venture partner bankruptcies or insolvencies; the cooperation of joint venture partners; government regulations affecting Medicare and Medicaid reimbursement rates and operational requirements; liability or contract claims by or against operators/tenants; unanticipated difficulties and/or expenditures relating to future investments or acquisitions; environmental laws affecting Welltower's properties; changes in rules or practices governing Welltower's financial reporting; the movement of U.S. and foreign currency exchange rates; Welltower's ability to maintain Welltower's qualification as a REIT; key management personnel recruitment and retention; and other risks described in Welltower's reports filed from time to time with the SEC. Finally, Welltower undertakes no obligation to update or revise publicly any forward-looking statements, whether because of new information, future events or otherwise, or to update the reasons why actual results could differ from those projected in any forward-looking statements.

#### **Additional Information**

The information in this supplemental information package should be read in conjunction with our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, our earnings press release dated October 28, 2020 and other information filed with, or furnished to, the SEC. The Supplemental Reporting Measures and reconciliations of Non-GAAP measures are an integral part of the information presented herein.

You can access our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act at www.welltower.com as soon as reasonably practicable after they are filed with, or furnished to, the SEC. You can also review these SEC filings and other information by accessing the SEC's website at http://www.sec.gov. We routinely post important information on our website at www.welltower.com in the "Investors" section, including corporate and investor presentations and financial information. We intend to use our website as a means of disclosing material, non-public information and for complying with our disclosure obligations under Regulation FD. Such disclosures will be included on our website under the heading "Investors." Accordingly, investors should monitor such portion of our website in addition to following our press releases, public conference calls and filings with the SEC. The information on or connected to our website is not, and shall not be deemed to be, a part of, or incorporated into this supplemental information package.

#### **About Welltower**

Welltower Inc. (NYSE:WELL), an S&P 500 company headquartered in Toledo, Ohio, is driving the transformation of health care infrastructure. The Company invests with leading seniors housing operators, post-acute providers and health systems to fund the real estate and infrastructure needed to scale innovative care delivery models and improve people's wellness and overall health care experience. Welltower™, a REIT, owns interests in properties concentrated in major, high-growth markets in the United States, Canada and the United Kingdom, consisting of seniors housing and post-acute communities and outpatient medical properties. More information is available at www.welltower.com.



4500 Dorr Street Toledo, Ohio 43615-4040 www.welltower.com

©2015 Welltower Inc.